Maricopa Regional Continuum of Care

Board Meeting Agenda

October 26, 2026

Ironwood Room, Second Floor, 302 N 1st Avenue, Phoenix

The public is invited to join in person only.

1. Call to Order

2. Call to the Audience

An opportunity will be provided to members of the public to address the Board on items that are not on the agenda that are within the jurisdiction of the Maricopa Regional Continuum of Care, informational items, or on items on the agenda for discussion but not for action.

Members of the public attending in person are asked to fill out a Request to Speak form. Comments must not exceed three minutes in length. A total of 15 minutes will be provided for the Call to the Audience agenda item, unless the chair requests an exception to this limit. Members of the public attending in person may comment on agenda items posted for action at the time the item is heard.

Pursuant to Title II of the Americans with Disabilities Act (ADA), the Maricopa Regional Continuum of Care does not discriminate on the basis of disability in admissions to or participation in its public meetings. Persons with a disability may request a reasonable accommodation, such as a sign language interpreter, by contacting the Maricopa Association of Governments (MAG) at (602) 254-6300. Requests should be made as early as possible to allow time to arrange the accommodation.

The Maricopa Regional Continuum of Care and MAG work to ensure full compliance with Title VI of the Civil Rights Act of 1964, the Civil Rights Restoration Act of 1987, and related authorities and regulations in all programs and activities. See MAG's full Title VI Notice to the Public for more information. If you have any questions regarding the meeting, please contact MAG.

INFORMATIONAL ITEMS

3. Informational Items

Action requested: Information.

3A. General Membership At-Large Seats and Meeting Update

The Continuum of Care currently has two open at-large Board seats, which must be selected by the General Membership in accordance with the Governance Charter. Following the Call for Expression of Interest process, 21 community applicants have been invited to confirm their interest in being considered for the at-large seats. The Executive Committee recommended moving the next General Membership meeting to early December so that the at-large election can occur.

Action requested: Information.

3B. Annual Gaps Analysis Plan

The Board is provided an overview of the 2026 Gaps Analysis, which builds on the 2025 findings and will be conducted by the IDEA Collaborative with oversight from the Collaborative Applicant and Executive Committee. The evaluation will use quantitative system data and qualitative input from people with lived experience, providers, and community partners to assess unmet housing and service needs and provide recommendations.

Action requested: Information.

3C. Coordinated Entry Annual Evaluation Plan

The Board is provided an overview of the 2026 Coordinated Entry (CE) Annual Evaluation, which builds on the 2025 evaluation and will place a stronger emphasis on quantitative system analysis, including the use of Stella P to better understand service pathways. The evaluation will be led by the Collaborative Applicant in partnership with the CE Committee and the IDEA Collaborative.

Action requested: Information.

3D. FY2026 CoC NOFO Post-Competition Analysis

The Board is provided an update following submission of the FY2026 CoC Notice of Funding Opportunity (NOFO), including a summary of the Consolidated Application and priority listing submitted, the recommended units for funding, and how these compare to the current CoC-funded inventory, including the number of new providers.

Action requested: Information.

3E. Quarterly Budget Update

A Quarter 3 Year to Date budget report (July-September 2026) is enclosed, covering the FY2024 CoC Planning Grant.

Action requested: Information.

3F. New Committee Launch and Member Onboarding Update

The approval for the Call for Expression of Interest membership slate seated new members across the Board and four committees, enabling the launch of the two new committees created under the Governance Charter. Onboarding for all new members is underway following Board-approved SOPs, and ex officio appointments are being filled in alignment with the Ex Officio SOP. New committees will begin meeting in November and committee workplans will be presented to the Board for approval later this year.

Action requested: Information.

3G. Monthly Homelessness Data Report

This standing item provides the Board with the most recent Maricopa Homelessness Data Report. The Monthly Snapshot for September 2026 is enclosed and is published to the CoC website on a regular monthly cadence.

Action requested: Information.

3H. Clutch System Modeling Update

Extended technical assistance from Clutch Consulting Group is resuming to update system-modeling work in light of new FY2026 NOFO priorities. The effort includes refreshed modeling pathways, capacity-building support, and Phoenix-specific

modeling. Work paused during the NOFO submission period and is now restarting, with draft Phase I models to be shared for community engagement and later presented to the Board.

Action requested: Information.

3I. Open Path HMIS Transition Update

The Homeless Management Information System (HMIS) lead provides an update on the vendor transition and the first week of operating in the new Open Path HMIS platform. The transition is progressing positively, with ongoing monitoring and updates to be provided by the HMIS Lead.

Action requested: Information.

3J. Maricopa Regional CoC Arizona HMIS Governance Collaborative Membership Policy

The Arizona HMIS Governance Collaborative Membership Policy is presented for review, outlining the proposed process for selecting the Maricopa Regional CoC's four representatives to the statewide HMIS Governance Collaborative. The policy defines eligibility criteria, participation expectations, term limits, renewal processes, and required qualifications and will return to the Board for approval at a future meeting.

Action requested: Information.

3K. Arizona HMIS Governance Collaborative Update

A statewide transition to the Open Path HMIS platform is underway, and the Maricopa Regional CoC's representatives to the Arizona HMIS Governance Collaborative were confirmed in September 2026. While other CoCs finalize their appointments, Maricopa's representatives have been meeting regularly with Solari and HUD-funded TA providers to support transition planning and policy development.

Action requested: Information.

3L. Maricopa County Department of Public Health Data Request

A temporary HMIS data-access request from the Maricopa County Department of Public Health was approved by the Board via an electronic vote due to the time-sensitive nature of an active tuberculosis cluster. The HMIS & Data Systems Coordinating Committee recommended modifying the request to a three-month, view-only access period for up to 15 staff, with required monthly reporting, development of an MOU, and a future policy approach for addressing health and safety data-sharing needs. The Board approved the modified request, with conflicted members recusing themselves, and HMIS Lead and Collaborative Applicant staff will now coordinate access and begin next steps.

Action requested: Information.

3M. DWEL-AZ Data Sharing Agreement Addendum

Updates to the DWEL-AZ Collaboration and Data Sharing Agreement are proposed to align technical sections with the transition to the Open Path HMIS platform. Changes clarify updated data-transfer methods and establish a transition period in which legacy and new exchange processes may run concurrently to ensure validation and continuity. The Board is invited to provide feedback on the enclosed redlined agreement, which will return for formal approval in November, after which staff and DWEL-AZ administrators will prepare implementation guidance.

Action requested: Information.

ITEMS PROPOSED FOR CONSENT

4. Approval of Consent Agenda

Board members may request that an item be removed from the consent agenda. Prior to action on the Consent Agenda, members of the public attending in person will be provided with an opportunity to comment on consent items. Board members also are requested to review any written/online public comments received for the Consent Agenda.

Action requested: Approval of the Consent Agenda.

4A. Approval of September 8, 2026, Meeting Minutes

Action requested: Approval.

4B. Approval of September 22, 2026, Meeting Minutes

Action requested: Approval.

4C. Approval of September 25, 2026, Meeting Minutes

Action requested: Approval.

4D. Approval of September 29, 2026, Meeting Minutes

Action requested: Approval.

4E. Maricopa DWEL-AZ Membership Nomination

A vacancy on the Maricopa Regional CoC's DWEL-AZ representation has been filled through the established membership policy approved by the Board in April 2025. Following an application process and review by an ad hoc group of non-conflicted HDSCC and Board members, the HDSCC recommends appointing Andrew Maust (A New Leaf) to serve as one of the CoC's representatives to the statewide DWEL-AZ initiative.

Action requested: Approval of the DWEL-AZ membership nomination.

4F. General Membership December Agenda

The Board is asked to approve the General Membership meeting agenda, as required by the Charter. The December 8 General Membership meeting is planned for two hours, with approximately half of the time dedicated to presentations from staff and Co-Chairs and the election of at-large Board seats, and the remaining time reserved for open forum discussion with General Members.

Action requested: Approval.

ITEMS PROPOSED TO BE HEARD

5. H.R.1 Presentation from AHCCCS

Representatives from the Arizona Health Care Cost Containment System (AHCCCS) will present on H.R.1 and the new AHCCCS website, including a demo on how members can update their contact information now to prepare for January 2027 go live.

Action requested: Information and discussion.

6. Executive Committee Update

The Board Co-Chairs will present an update from the Executive Committee, including plans for a Charter annual review ad hoc workgroup and plans for annual Board Strategic Planning.

Action requested: Information and discussion.

7. Co-Chair Resignation

The Board Co-Chairs will provide an announcement and next steps for nominating a new co-chair.

Action requested: Information and discussion.

8. Executive Session – RFI/RFP Update

The Request for Information (RFI)/Request for Proposals (RFP) Workgroup will provide an update on the group's progress and next steps. The Board may vote to convene into executive Session for discussion regarding items sensitive to the CoC's request for proposals process.

Action requested: Information, discussion, and possible action to convene executive session.

9. Action on RFI/RFP Workgroup Recommendations

Following any executive session, the Board may take action on recommendations from the RFI/RFP Workgroup.

Action requested: Information, discussion, and/or action.

10. Request for Future Agenda Items

An opportunity will be provided for the Board members to request topics or issues of interest they would like to have considered for discussion at a future meeting.

Action requested: Information.

11. Board Roundtable

An opportunity will be provided for the Board members to present a brief summary of current events. The Board is not allowed to propose, discuss, deliberate or take action at the meeting on any matter in the summary, unless the specific matter is properly noticed for legal action.

Action Requested: Information.

Adjournment

Official Memorandum

To: Maricopa Regional Continuum of Care Board Members
From: Megan Sebok, Community Initiatives
Date: October 19, 2026
Subject: 3A: General Membership At-Large Seats and Meeting Update

This memo provides an update on the next General Membership meeting and the process for filling at-large seats on the Board.

Board and Committee Actions

Date	Action	Body
February 23, 2026	Approved the Membership Recruitment Standard Operating Procedures (SOP).	Board
September 29, 2026	Approved the Call for Expression of interest membership slate.	Board

Background

Since the Call for Expressions of Interest (CEI) membership slate was approved by the Board on September 29, new Board members have been approved and are currently being onboarded. Please see Agenda Item 3F for additional details.

At this time, there are two at-large seats available on the Board. These seats are selected directly by the Continuum of Care's (CoC) General Membership. As of October 16, a total of 168 community members have joined the General Membership. The first General Membership meeting was held on August 11. In accordance with the CoC Governance Charter, General Membership meetings are required to be held biannually.

The Governance Charter defines the General Membership of the Continuum of Care (CoC), as outlined in 24 CFR § 578.5, as consisting of individuals and organizations committed to

preventing and ending homelessness within the CoC's geographic area. This includes, but is not limited to, nonprofit homeless assistance providers, victim service providers, faith-based organizations, government agencies, businesses, advocates, public housing agencies, mental health agencies, hospitals and healthcare providers, universities, affordable housing developers, justice partners, veteran service organizations, and persons with lived experience of homelessness (PLEs).

The Charter further establishes that a minimum of one and a maximum of two at-large seats will be elected directly by the General Membership to ensure community-wide representation and maintain a democratic voice within the CoC governance structure.

At-Large Seat Selection Process

The Membership Recruitment Standard Operating Procedures (SOP), approved by the Board on February 23, 2026, outlines the process for filling at-large seats. When one or more at-large Board seats are included in the annual recruitment cycle, the final selection for those seats is made by the General Membership, consistent with the Governance Charter.

A summary of the membership recruitment process is as follows:

1. **Application and Screening**
   Applications for at-large seats follow the same CEI process used for all Board seats. The Ad Hoc Selection Committee reviews all applications and selects candidates for Board seats for Board approval. Following CEI slate approval, any remaining applications to the Board that meet the basic threshold are forwarded to the General Membership for consideration.

2. **Presentation of Candidates to the General Membership**
   The Collaborative Applicant prepares a candidate summary that includes the applicant's name, organization (if applicable), lived experience representation (if voluntarily disclosed), and a short statement of interest, taken from the CEI form. This summary, along with voting instructions, is distributed to the General Membership at least 14 days prior to the vote.

3. **Voting Procedure**
   Voting may occur during a General Membership meeting or through an online ballot administered by the Collaborative Applicant. Each General Member may cast one vote per vacant at-large seat. If voting occurs outside of a meeting, the ballot remains open for a minimum of seven calendar days. Quorum requirements do not

apply to General Membership votes; outcomes are determined by a simple majority of votes cast.

4. **Certification of Results**
   The Collaborative Applicant tabulates votes, documents the voting process, verifies that no ballots were duplicated, and presents the results to the Board for confirmation. These results may be delivered on a timeline separate from other Board seat selections as needed.

Currently, the Board has two open at-large seats that can be filled. Following the CEI process, 21 community members submitted applications expressing interest in Board service but were not selected for a Board community seat. Collaborative Applicant staff have contacted all 21 applicants to confirm that they remain interested in serving on the Board and to obtain their consent to be included in the candidate summaries that will be presented to the General Membership.

The Executive Committee discussed the at-large seat selection process during its October meeting and agreed that the next General Membership meeting, originally scheduled for January, should be moved to early December in order to vote on and fill the at-large seats in a timely manner.

Accordingly, a proposed General Membership meeting agenda for December 8, including the vote on at-large seats, is attached for Board approval.

Next Steps

Following approval of the General Membership agenda, notice of the meeting and the agenda will be sent out to general members. At least 14 days before the meeting, Collaborative Applicant staff will distribute the collected candidate summaries to general members for consideration.

For questions or additional information, contact Megan Sebok at msebok@azmag.gov.

Agenda Item 3B

Official Memorandum

To: Maricopa Regional Continuum of Care Board Members
From: Natalie Davenport, Community Initiatives
Date: October 19, 2026
Subject: 3B: 2026 CoC Gaps Analysis

This memo provides a summary of the 2026 CoC Gaps Analysis plan.

Board and Committee Actions

Date	Action	Body
April 20, 2026	Received advanced notice of projects for consultant support.	Board
October DATE, 2026	Approved the 2026 Gaps Analysis plan and timeline	Executive Committee

Summary

Each year, Continua of Care (CoC) are required by the U.S. Department of Housing and Urban Development to complete a Gaps Analysis of the regional homeless response system. Through the Gaps Analysis, the CoC assesses the availability of housing and supportive services, progress toward strategic goals, overall system performance, and gaps within the homelessness response system.

2026 Evaluation Plan

Informed by the findings of the 2025 CoC Gaps Analysis completed by Wayfinders Consulting, the 2026 CoC Gaps Analysis will be conducted by Kira Zylstra of the IDEA Collaborative and overseen by the Collaborative Applicant and the CoC Executive Committee. The analysis includes both quantitative and qualitative data used to identify unmet housing and service needs and provide actionable recommendations.

Approach

The 2026 CoC Gaps Analysis is guided by priority areas identified by the Executive Committee. These priority areas include a focus on system performance, inventory changes, and quantitative indicators used to identify system needs. The evaluation will incorporate CoC data sources such as the Point in Time (PIT) Count, Housing Inventory Count (HIC), Stella P, and other relevant reports, as well as additional data sources such as local system modeling initiatives.

To support quantitative analysis, surveys and feedback sessions will gather perspectives from people currently experiencing homelessness, providers, and community partners.

Timeline

Preparation: October

The IDEA Collaborative and Collaborative Applicant staff will prepare communication materials announcing the launch of the Gaps Analysis. The scope of required quantitative data will be reviewed and data requests submitted to the HMIS Lead as needed. The consultant and staff will coordinate with Coordinated Entry Lead agencies to schedule on-site focus groups and feedback sessions with people currently engaging with the homelessness response system.

Collection and Analysis: November

Data collection will occur through surveys and focus groups with community partners and people currently experiencing homelessness. Quantitative data will be compiled and analyzed using CoC data sources, system dashboards, community reports, and system modeling tools.

Synthesis and Feedback: December

Findings will be synthesized into an initial report. This report will be presented to the Executive Committee and additional community partners identified through the process. Feedback received will be incorporated into the final materials.

Dissemination: January

The final evaluation materials will be presented to the Executive Committee, CoC Board, and broader community.

Agenda Item 3B

Next Steps

The consultant and Collaborative Applicant staff will continue to provide project evaluation updates to the Executive Committee and CoC Board.

For questions or additional information, contact Natalie Davenport at ndavenport@azmag.gov.

Maricopa Regional Continuum of Care

Agenda Item 3C

Official Memorandum

To: Maricopa Regional Continuum of Care Board Members
From: Jessica Mueller, Community Initiatives
Date: October 14, 2026
Subject: Item 3C: 2026 Coordinated Entry Annual Evaluation Plan

This memo provides additional information about the HUD-required annual evaluation of the Coordinated Entry system.

Date	Action	Body
October 8, 2026	Developed 2026 Coordinated Entry Annual Evaluation plan.	Coordinated Entry Committee

Background

Each year, Continuums of Care (CoC) are required by the U.S. Department of Housing and Urban Development (HUD) to complete an annual evaluation of the Coordinated Entry (CE) System. The purpose of the annual evaluation is to assess how effectively the CE systems support individuals and families experiencing homelessness in accessing services and housing. The 2025 Maricopa Regional Continuum of Care CE Annual Evaluation was completed in December 2025 by the IDEA Collaborative.

2026 Evaluation Plan

Informed by the findings and discussion from the 2025 CE Annual Evaluation, the Collaborative Applicant, in partnership with the CE Committee and IDEA Collaborative, will lead the 2026 annual evaluation to maintain continuity while strengthening the integration of additional quantitative information. This year's evaluation will continue to include targeted opportunities for community feedback. Collaborative Applicant staff encourage partners to participate in surveys, focus groups, and workgroup activities to ensure the evaluation reflects the experiences and insights of the full CE community.

Priority Areas

The 2026 evaluation will place an enhanced emphasis on quantitative system analysis to better understand how individuals and families move through the Coordinated Entry process. This year, the evaluation will explore utilization of Stella P system map to track service pathways.

Timeline

Preparation: October

Through the CE Committee and CE Evaluation workgroup, Collaborative Applicant staff will finalize the evaluation plan. The IDEA Collaborative and Collaborative Applicant will prepare communication materials to inform and engage with the community regarding the launch of the CE evaluation. The scope of required quantitative data will be reviewed and data requests will be submitted to the HMIS Lead Agency as needed.

Collection and Initial Analysis: November

Data collection will occur through the CE survey, focus groups with community partners and people who are currently experiencing homelessness, and individual interviews with CE Lead Agencies, CE staff, and others as needed. Quantitative data will be compiled and analyzed using identified sources, including 2026 PIT Data, Stella P, the Maricopa Coordinated Entry Dashboard, and the Maricopa System Flow Dashboard.

Synthesis and Feedback: December

Findings from the data sources will be synthesized into an initial report. This initial report will be presented to the CE Committee and additional community partners identified through the evaluation process. Feedback received will be incorporated in preparation for presentations to the CE Committee, CoC Board, and community.

Dissemination: January

The final evaluation report will be presented to the CE Committee, CoC Board, and community.

CE Evaluation Workgroup

Collaborative Applicant staff will convene a workgroup comprised of representatives from the CoC's staffing entities, CE Committee members, and community representatives. This workgroup will guide the evaluation process, support key activities, and review initial findings. Participation is open to CE partners who wish to contribute to system improvement.

Agenda Item 3C

Summary

Continuums of Care (CoC) are required by the U.S. Department of Housing and Urban Development (HUD) to complete an annual evaluation of the Coordinated Entry (CE) System. Its purpose is to assess how effectively the CE Systems support individuals and families experiencing homelessness in accessing services and housing.

Next Steps

The Collaborative Applicant will launch the CE Evaluation workgroup. The final evaluation plan will be distributed by November.

For more information, please contact Jessica Mueller at jmueller@azmag.gov.

Official Memorandum

To: Maricopa Regional Continuum of Care Board Members
From: Natalie Davenport and Megan Sebok, Community Initiatives
Date: October 19, 2026
Subject: 3D: FY26 CoC NOFO Competition Follow-Up

This memo provides an update following the submission of the FY26 CoC NOFO Consolidated Application.

Board and Committee Actions

Date	Action	Body
September 22, 2026	Approved the FY26 Preliminary Priority Listing	Board
September 25, 2026	Approved the FY26 Final Priority Listing	Board
September 29, 2026	Approved the FY26 Consolidated Application	Board

Summary

Each year, HUD releases the Continuum of Care Program Competition and Youth Homelessness Demonstration Program Grants Notice of Funding Opportunity (NOFO), which outlines the federal requirements communities must meet to compete for CoC Program funding. The FY 2026 NOFO requires every CoC to submit a Consolidated Application, made up of two distinct components:

- The CoC Consolidated Application, which describes the community's structure, governance, coordination, system performance, policy priorities, HMIS operations, review and ranking processes, and use of best practices; and
- The CoC Priority Listing, which includes all individual project applications, ranked according to the local competition requirements, along with any projects that were reduced or rejected.

The FY 2026 Consolidated Application was submitted on schedule following required Board approvals.

Update

The submission included both the complete CoC Application and the finalized Priority Listing. The recommended project slate reflects a total of 2,094 proposed units of permanent or temporary housing units for continued or new funding and proposed new funding for supportive services for 452 individuals.

# Units of Housing	Currently Funded	FY26 Proposed	Change in Units
Rapid Rehousing (RRH)	187	104	(83)
Permanent Supportive Housing (PSH)	1,979	1,192	(787)
Transitional Housing (TH)	0	798	+798
Total	2,166	2,094	(72)

# Units of Service	Currently Funded	FY26 Proposed	Change in Units
Supportive Services Only	0	452	+452

Compared to the current CoC-funded inventory, this represents: A 44% decrease in RRH units, A 40% decrease in PSH units, and an overall 3% decrease in available housing inventory (permanent and temporary).

This year's proposed projects included applications from 6 renewal agencies (currently receiving CoC funding) and 11 agencies not currently receiving CoC funding.

- 6 renewal agencies (currently receiving CoC funding)
- 11 agencies not currently receiving funding,

Competition Follow-Up

Following the submission of the Consolidated Application and Priority Listing, Collaborative Applicant staff are taking steps to follow up with providers and partners.

Applicants

Collaborative Applicant staff are conducting debriefs with providers. Collaborative applicant staff released a feedback survey to collect feedback across the applicant experience of the local competition, including the local portal, e-snaps entry experience, communication with staff, and feedback on priority listing process. All applicants have

received general feedback on their submissions, along with question-level scoring breakdowns for each project.

Partners

Collaborative Applicant staff are conducting follow-ups with partners that supported the application process, including supplying content for narratives, letters of support, and other commitments. Collaborative Applicant staff have identified areas where partnerships are needed for future applications and have begun to strategically engage these partners.

Strategic Considerations

Collaborative applicant staff are documenting strategies and action items that were addressed in the FY26 NOFO that present areas for further development for our CoC. A list of recommendations based on areas of opportunity from the Consolidated Application, along with strategic partnership focuses, will be supplied to the Board for consideration in strategic planning efforts.

Post-Mortem Analysis

A comprehensive post-mortem analysis is underway and will be presented at an upcoming Board meeting. This analysis is intended to support ongoing system development and ensure alignment between competition processes, community needs, and HUD expectations. This review will include:

- Summarized competition feedback and key lessons learned
- Recommendations and planned changes for adjustments to the local competition process, including Process improvements to strengthen clarity, alignment, and fairness
- System-level recommendations informed by the competition results, such as areas for policy development, opportunities to build or expand system-level partnerships, and priority areas for discussion in upcoming strategic planning efforts

Next Steps

Collaborative Applicant staff will share a post-competition analysis in a future Board meeting agenda.

For questions or additional information, contact Natalie Davenport at ndavenport@azmag.gov and Megan Sebok at msebok@azmag.gov.

Agenda Item 3E

Official Memorandum

To: Maricopa Regional Continuum of Care Board Members
From: David Bridge, Community Initiatives
Date: October 19, 2026
Subject: 3E: 3rd Quarter Budget Update

This memo provides the Q3 (July-September 2026) quarterly budget report for the FY2024 CoC Planning Grant.

Board and Committee Actions

Date	Action	Body
October 27, 2025	Approved the Budget Development and Reporting Policy, establishing quarterly budget reporting.	Board
November 17, 2025	Approved the Spending Approval and Procurement Policy.	Board
December 22, 2025	Approved the FY2024 Planning Grant Budget.	Board
January 12, 2026	Re-approved the FY2024 Planning Grant Budget with current allocations.	Board
March 23, 2026	Received an early Q1 budget update at Board request; staff indicated a proposed increase to the MRCoC Board allocation would be brought forward at a future meeting.	Board
April 27, 2026	Board reviewed Q1 budget. Board approved movement of funds to Board allocation.	Board

Date	Action	Body
July 27, 2026	Board reviewed Q2 expenditures using updated reporting format. Budget updated to reflect Board requested changes from prior quarters.	Board

Summary

Q3 Budget Report

The FY2024 CoC Planning Grant period began January 1, 2026, with $1,500,000 in total U.S. Department of Housing and Urban Development (HUD) assistance. The table below reflects cumulative expenditures through September 30, 2026.

Category	Budget Allocation*	% of Grant	YTD 9/30/26	Encumbered	Remaining Balance	% Expended
Staffing	$1,246,191	83.0%	$651,686	—	$594,505	52.3%
Consulting	190,000	12.7%	127,025	$38,150	24,825	86.9%
Prof. Develop.	8,550	0.6%	—	—	8,550	—
Subscriptions	33,259	2.2%	1,308	—	31,951	3.9%
MRCoC Board	22,000	1.5%	5,097	$11,960	4,943	77.5%
Total	**$1,500,000**	**100.0%**	**$785,116**	**$50,110**	**$664,774**	**55.7%**

** Budget Allocation includes Board approved line-item changes approved 4/27/26.*

Total expenditures through Q3 are $785,116. With encumbered funds, 55.7% of planning grant funds have been expended or committed. Staffing accounts for the largest share of the grant. This item is still underspent due to staffing vacancies early in calendar/fiscal year. As of mid-September, CoC staffing is at full capacity. Consulting expenditures reflect execution and expenditures of approved task orders. MAG CoC staffing is executing and preparing outstanding task orders for execution.

Agenda Item 3E

Action Requested

For information. No action requested at this time.

For questions or additional information, contact David Bridge at dbridge@azmag.gov.

Maricopa Regional Continuum of Care

Official Memorandum

To: Maricopa Regional Continuum of Care Board Members
From: Megan Sebok, Community Initiatives
Date: October 19, 2026
Subject: 3F. New Committee Launch and Member Onboarding Update

This memo provides an update on new member onboarding, ex officio seat appointments, and the launch of new committees following the Board's Call for Expression of Interest process.

Board and Committee Actions

Date	Action	Body
February 23, 2026	Approved the Membership Recruitment Standard Operating Procedures (SOP) and the Ex Officio SOP.	Board
September 29, 2026	Approved the Call for Expression of interest membership slate.	Board

Background

The 2026 Call for Expressions of Interest (CEI) was the first conducted under the updated Governance Charter and was used to recruit candidates for open Board and committee seats, including the two newly created committees: Compliance and Performance Monitoring, and Funders. The application was posted publicly from April 30 through May 26 and distributed through Board and CoC communication channels. A total of 43 applications were received.

In alignment with the Membership Recruitment SOP, a CEI Selection Workgroup was assembled with a representative mix of two Board members, one committee member, and three General Members. The Workgroup met on June 11 to review applications and develop a recommended slate, exercising its Charter-defined role to balance governance needs,

representation, and system priorities. The recommended slate was initially presented to the Board on July 22. Following Board discussion, the item was tabled for further review by the Co-Chairs. After the FY26 NOFO was placed on hold in August, the Board determined it was appropriate to resume the CEI process promptly.

On August 24, the Board approved reconvening the Workgroup and invited the Co-Chairs of the HMIS & Data Systems Coordination and Coordinated Entry Committees to provide additional guidance on committee needs. The Board also provided supplemental criteria and directed staff to furnish the 2025 Board Member Position Profiles and Job Description document. The Workgroup reconvened on September 17 to re-review all applications, apply updated guidance, and prepare a revised slate. The revised slate was approved by the Board on September 29, resulting in the appointment of four new Board members; five new Coordinated Entry Committee members; two new HMIS & Data Systems Committee members; two new Funders Committee members; and eight new Compliance and Performance Monitoring Committee members. With membership now in place, the two new committees can formally launch.

Member Onboarding

Onboarding for all newly appointed members began immediately and is being carried out in accordance with the Board-approved Membership Recruitment SOP. Members received notification of their appointments and were asked to confirm willingness to serve in the chosen role. They were then provided with the Charter, Code of Conduct, and Conflict of Interest (COI) policy to review and were sent required forms to complete including the COI Disclosure, Participation Agreement, and Meeting Protocols SOP Acknowledgment. MAG staff are ensuring completed documentation is collected for all new and existing members.

New members have been invited to a General CoC Orientation on October 28, which includes an overview of CoC governance, system structure, decision-making, and member roles. The session will be recorded for those unable to attend. New members will also have opportunities for individual committee orientation meetings with staff and committee co-chairs. New Board members will meet with the Board Chairs during the week of October 19 and will participate in the Board orientation/retreat planned for November.

Ex Officio Seats

For the ex officio seats required under the new committee structure, MAG staff are following the Board-approved Ex Officio SOP, which includes the following steps:

Step 1: Notification
The Collaborative Applicant notifies the relevant Appointing Authority that an ex officio seat must be filled. (Table 1 in the SOP lists Appointing Authorities)

Step 2: Identification of Representative
The Appointing Authority—whether an agency principal, committee, regional body, or other group designated in the Governance Charter—identifies a representative who meets all standards and expectations for the seat.

Step 3: Confirmation of Appointment
The Appointing Authority provides written confirmation of the selected representative (email acceptable) to the Collaborative Applicant.

Step 4: Documentation
The Collaborative Applicant notifies the Board of the appointment, updates all governance rosters and records to reflect the appointment, and ensures email distribution lists and meeting invitations are updated.

Step 5: Onboarding
All ex officio members must complete onboarding requirements, including signing the Participation Agreement, acknowledging the Code of Conduct, reviewing governing documents, and participating in orientation.

The first ex officio seats to be filled were the five ESG-entitlement representatives on the Funders Committee. Appointing Authorities for these seats have been outreached and are providing their appointments. Once these seats are confirmed, the Funders Committee will begin meeting. During the Committee's first meeting, it will appoint additional ex officio representatives to the Coordinated Entry and Compliance and Performance Monitoring Committees, consistent with the Charter.

New Committee Launch and Workplans

The first meetings of the Funders Committee and the Compliance and Performance Monitoring Committee are planned for November. Their initial work will include reviewing Charter-assigned roles and responsibilities and beginning development of their annual workplans. Once workplans for these committees, as well as the Executive Committee, are completed, all five workplans will be presented to the Board for approval in December or January. Workplans for the CE Committee and HMIS & Data Systems Coordinating Committee have already been completed and reviewed by the Board, but have not been approved by the Board yet.

Next Steps

Collaborative Applicant Staff:

- Complete onboarding for all newly appointed Board and committee members, including required forms and orientation activities.
- Hold the General CoC Orientation session and provide recorded access for those unable to attend.
- Schedule and convene the first meetings of the Funders Committee and the Compliance and Performance Monitoring Committee in November.
- Prepare all committee workplans for Board review and approval in December or January.

For questions or additional information, contact Megan Sebok at msebok@azmag.gov.

Official Memorandum

To: Maricopa Regional Continuum of Care Board Members
From: Megan Sebok, Community Initiatives
Date: October 19, 2026
Subject: 3G: Monthly Homelessness Data Report

This item provides the Board with the most recent *Maricopa Homelessness Data Report* and serves as the standing update on the CoC's monthly data reporting. The *Maricopa Homelessness Data Report — Monthly Snapshot: September 2026* is enclosed for the Board's reference.

Board and Committee Actions

Date	Action	Body
March 24, 2025	Briefed on planned changes to CoC data reporting during the Homelessness Trends Report presentation, including a proposed monthly one-page snapshot and a biannual comprehensive report.	Board
June 23, 2025	Received an information and discussion item on the proposed new structure for publicly available CoC data reporting, including monthly snapshots and biannual comprehensive trends reports.	Board
October 27, 2025	Approved the Monthly Data Reporting Format.	Board

Agenda Item 3G

Summary

The *Maricopa Homelessness Data Report* is a one-page monthly snapshot providing a regular, publicly available view of key indicators across the Maricopa regional homeless system. Its purpose is to provide the Board, system partners, and the public a consistent and timely picture of how the regional system is performing month over month.

Publication and Current Report

These reports are published to the Maricopa Regional CoC's website and updated on a regular monthly cadence. The *Maricopa Homelessness Data Report — Monthly Snapshot: September 2026* is attached for the Board's reference.

Next Steps

Staff will continue to update the Homelessness Trends page as new data becomes available.

For questions or additional information, contact Megan Sebok at msebok@azmag.gov.

Maricopa Regional Continuum of Care

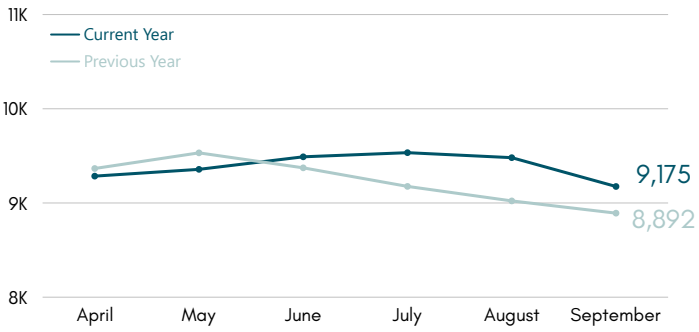
Maricopa Homelessness Data Report
Monthly Snapshot: **September 2026**

Maricopa Regional Continuum of Care

This monthly report highlights key metrics in the population experiencing homelessness in Maricopa County. All data comes from the Maricopa Homeless Management Information System (HMIS)

Who is active in our system?

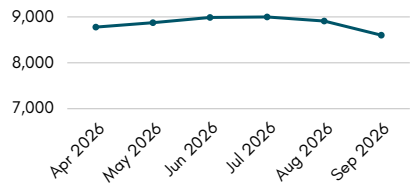
Total Actively Homeless Households



These are the households using homelessness services in Maricopa County and is equivalent to those on the local By-Name List.

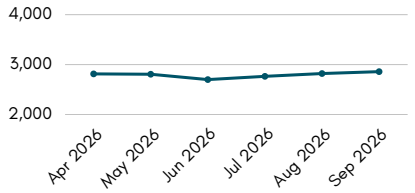
Singles

Households: 8,414
Individuals: 8,602



Families

Households: 761
Individuals: 2,859



Current subpopulation count and % increase/decrease over the last 3 months

Older Adults (62+)
Households: 1,327
Individuals: 1,358
<1%

Veterans
Households: 540
Individuals: 573
2%

Chronically homeless
Households: 3,767
Individuals: 4,050
<1%

Youth (18-24)
Households: 645
Individuals: 888
4%

Individuals served this month*

Emergency Shelter:	**3,526**	Transitional Housing:	**861**	Permanent Supportive Housing:	**4,715**
Street Outreach:	**7,533**	Rapid Rehousing:	**1,198**	Other Permanent Housing:	**65**

*Contains duplicated counts due to client use of multiple services

How did households enter the system?

New to system	Return from inactive	Return from housing
966 ↓ 3%	**998** ↓ 2%	**57** ↓ 12%

Current count and % increase/decrease over the last 3 months

How did households leave the system?

Rental (no subsidy)	Rental (subsidy)	Family & Friends	Unknown/Negative Exit
188 ↓ 22%	**185** ↑ 5%	**179** ↓ 21%	**1,774** ↑ 28%

Current count and % increase/decrease over the last 3 months

Monthly Takeaway

September saw a decrease in new to system households (-3%) along with a 12% decrease in return from housing. Older Adult households increased slightly (+ <1%) while youth households decreased by 4%. Rental (no subsidy) exits decreased by 22% while unknown/negative exits increased by 28%.

This report was compiled by the MAG Community Initiative's homelessness team. Special thanks to the Solari HMIS team for collecting the data for this report.

Official Memorandum

To: Maricopa Regional Continuum of Care Board Members
From: Natalie Davenport, Community Initiatives
Date: October 19, 2026
Subject: 3H: Clutch System Modeling Update

This memo provides an update on extended technical assistance (TA) from Clutch Consulting Group (Clutch) for completing system modeling activities in response to the FY26 Notice of Funding Opportunity (NOFO).

Board and Committee Actions

Date	Action	Body
April 14, 2025	Approved 2025 Clutch system modeling data and HDX access request.	Data Committee
April 28, 2025	Approved the 2025 Clutch System Modeling Data Request and HDX Access Request.	Board
April 13, 2026	Recommended the data request addendum for approval.	HMIS & Data Systems Coordination Committee
April 27, 2026	Approved data request addendum.	Board

Agenda Item 3H

Background

In 2025, the Maricopa Regional Continuum of Care partnered with the City of Phoenix to participate in system modeling supported by Bloomberg Associates. This work generated both community-level and jurisdiction-level models informed by stakeholder engagement.

In late 2025, HUD released the FY25 November NOFO, signaling substantive shifts away from prior Housing First–oriented priorities and toward increased emphasis on treatment and supportive interventions. As a result, the models developed in 2025 reflect earlier priorities rather than the requirements emerging in FY26.

Bloomberg Associates has since re-engaged the City of Phoenix and approved extended TA from Clutch to update system modeling, so it reflects the changing priorities of the U.S. Department of Housing and Urban Development (HUD). The TA extension includes:

- Train-the-trainer capacity building for CoC, Homeless Management Information System (HMIS), and Arizona Housing Analytics Collaborative (AzHAC) researchers.
- Updated modeling pathways reflecting evolving federal priorities, including constraints on permanent housing investments.
- Support for City of Phoenix jurisdiction-specific modeling, requiring Phoenix-focused HMIS reporting.

Modeling Plan

On June 16, 2026, the Board received a summary of the intended system modeling approach, consisting of two phases.

The first phase focuses on developing two models to support the CoC's FY26 NOFO strategy: a "business as usual" model based on current resource distribution and a NOFO-aligned model reflecting HUD's Tier 1 requirements, including the functional cap limiting permanent housing to 60 percent of CoC-funded resources. This phase is limited to CoC-funded project types, incorporates technical assumptions developed by the cross-agency technical team, and includes a community engagement session.

The second phase supports the City of Phoenix's long-term strategic planning by developing jurisdiction-specific models aligned with the City's priorities. During this phase, Solari and AzHAC will take on a greater technical role with targeted support from Clutch, and the work will include developing a repeatable municipal modeling framework to guide future city-specific modeling practices.

Agenda Item 3H

Update

Following the reissuance of the FY26 NOFO, modeling efforts were temporarily paused so Collaborative Applicant staff and technical partners could focus on preparing regional applications under the expedited timeline. Now that the FY26 CoC NOFO has been submitted, staff, partners, and TA providers are resuming model development informed by updates to HUD's priorities and the Maricopa Regional CoC Board's approval of the FY26 NOFO Project Priority Listing on September 25, 2026.

Next Steps

Once Phase I model drafts are developed, staff will share information about the community engagement session. Staff will present the draft models to the Board when they are available.

For questions or additional information, contact Natalie Davenport at ndavenport@azmag.gov.

Maricopa Regional Continuum of Care

Official Memorandum

To: Maricopa Regional Continuum of Care Board Members
From: Natalie Davenport, Community Initiatives
Date: October 19, 2026
Subject: 3I: Open Path HMIS Transition Update

This memo offers an update on the first week of the Maricopa Regional Continuum of Care's transition to the Open Path Homeless Management Information System (HMIS), provided on behalf of the HMIS Lead, Solari.

Board and Committee Actions

Date	Action	Body
November 17, 2025	Approved the Arizona Statewide HMIS Collaborative Governance Framework, establishing the foundation for statewide HMIS governance.	Board
January 26, 2026	Received an update on Statewide HMIS progress.	Board
April 30, 2026	Approved the Temporary Cost Allocation Policy and recommended vendor contracting authorization to the three CoC Boards.	Statewide HMIS Transition Workgroup
May 18, 2026	Directed the HMIS & Data Systems Coordination Committee to review and approve the Green River contract.	Board
June 8, 2026	Approved the Green River contract.	HMIS & Data Systems Coordination Committee

June 22, 2026	Received HMIS transition update.	Board
July 13, 2026	Approved data retention approach during HMIS software transition period.	HMIS & Data Systems Coordination Committee

Summary

The Maricopa Regional CoC completed its initial week operating in the new Open Path HMIS platform. The migration included the export, remapping, restructuring, and import of approximately ten years of historical data. As expected with an implementation of this scale, agencies experienced several early-stage issues. These issues were generally limited in scope and were addressed promptly. No systemic data concerns or widespread migration errors have been identified to date. The HMIS Lead team and the vendor continue to monitor system performance and address issues as they arise.

Transition Status

The transition to Open Path HMIS is complete, including the successful migration of approximately 10 years of HMIS records from the legacy system. This required historical records to be exported, remapped and restructured, and imported into the new platform.

As expected with a transition of this size, the first week identified issues requiring troubleshooting and follow-up. Most have been minor, limited in scope, or quickly resolved. No widespread migration or data issues have yet been identified.

The included Open Path HMIS First-Week Status Report provides additional detail on first-week issues and their current status, items still being addressed, and the migration and workflow work that remains underway.

Remaining Transition Work

Although the major migration is complete, post-go-live work will continue in several areas:

- Supporting agencies with workflows that operate differently in Open Path, particularly services and Night-by-Night bed-night scanning, shelter bed assignments, and Coordinated Entry referrals
- Continuing migration validation
- Reviewing and matching the subset of historical case notes that could not initially be associated with the appropriate project enrollment
- Completing the migration of client file attachments

- Rebuilding agency-specific custom reports and community/system-level reports

The HMIS team will continue working directly with affected agencies and the vendor as this work progresses.

Agency Support and Resources

Several resources and support options are available to participating agencies as they continue transitioning to Open Path:

- **Agency Administrator support:**.Each participating agency has a designated HMIS Agency Administrator who receives detailed transition information and resources, can assist with agency-specific questions, and can coordinate additional support with the HMIS team.
- **HMIS Helpdesk:**.HMIS users can submit system questions, access issues, data concerns, and other support requests directly through the Helpdesk.
- **Training and office hours:** Data entry and reporting trainings are available, along with office hours for both topics. Current training schedules and office-hour information are available on the HMIS website.
- **Workflow Transition Overview:** Provides a legacy-to-Open Path terminology crosswalk, information on significant workflow changes, and answers to common user questions.
- **Client Record Visibility Overview:** Provides more detailed information on project-based visibility, assessment prefill, project sharing groups, and special visibility considerations.
- **Reporting Overview:**.Provides information on available HUD and Warehouse Reports and the transition of custom and community reporting.

Participating agencies are encouraged to begin with their designated HMIS Agency Administrator for agency-specific questions or concerns. Agency leadership with additional questions or concerns regarding the Open Path transition may contact Randy Hade at randy.hade@solari-inc.org.

The first week has provided valuable information about where additional support and refinement are needed, while the overall migration results remain positive.

Agenda Item 3I

Enclosed Documents

- 3I.1 HMIS Transition First Week Status Report

Next Steps

The HMIS Lead team and vendor will continue monitoring migration results, addressing issues as they are identified, completing the remaining migration activities, and supporting participating agencies as Open Path becomes established in day-to-day operations. The HMIS Lead will provide ongoing updates regarding the transition.

For questions or additional information, contact Natalie Davenport at ndavenport@azmag.gov.

HMIS Transition

Open Path HMIS First-Week Status Report

Updated: 10/16/26

Purpose

This report summarizes issues identified during the first week in Open Path HMIS, their current status, and the migration activities that remain underway.

The major data migration was successful, with approximately 10 years of HMIS records exported from the legacy system, remapped and restructured, and imported into Open Path. The issues identified during the first week have generally been limited in scope, and no widespread migration or data issues have been identified.

At a glance

Largely Addressed	Work Still Underway	Remaining Migration Steps
User access, Helpdesk and website access, reporting access, and historical sub-assessment corrections	Client record visibility requests, historical fill-from-previous data, higher-impact workflow transitions, and ongoing validation	Blackout-period data entry, validation, unassociated case notes, and client file attachments

Issues Encountered This Week

Several issues came up as users began working in Open Path. These have largely been addressed or are expected to resolve through updates already underway.

- **User access:** Issues included adjustments to user setups, corrections to project access, login emails blocked by agency firewalls, and access for users who had not completed required training prior to go-live. These issues have generally been straightforward to resolve.
- **Helpdesk and website access:** The Solari website was unavailable Monday and Tuesday. Although the website issue was unrelated to HMIS or the data migration, it affected the primary pathway users use to access the HMIS Helpdesk at an especially unfortunate point in the transition. We apologize for the interruption and appreciate everyone's patience.
- **Reporting access:** Reporting access has been inconsistent for some users. Updates are moving through the system and are expected to resolve many of the remaining access issues. HUD and Warehouse Reports are available. Custom reports were not included at go-live and are being addressed separately as part of the reporting transition.
- **Historical sub-assessments:** We identified some inconsistencies in historical data for sub-assessments that were converted to assessments. The identified issue has been corrected, and the HMIS team is validating the corrected results.

Issues Still Being Worked On

We are continuing to validate migration results and investigate issues identified through our reviews and Helpdesk tickets. Some minor issues have occurred where legacy data or metadata did not translate cleanly to the new system, and we are addressing those individually as they are identified.

- **Client record visibility and sharing:** The planned Open Path visibility model has been implemented. We understand, however, that some agencies may want additional sharing arrangements to better support their workflows. We can work with agencies to evaluate additional sharing while ensuring client record visibility and privacy are maintained and participating agencies understand what inter-agency sharing would entail.

- **Historical "fill from previous" data:** We identified several fields where the legacy HMIS metadata export did not appropriately capture the legacy system's fill-from-previous functionality. As a result, migrated historical records include responses entered directly by users but may not include responses that were automatically populated from another agency's assessment. We are investigating how to address the affected historical data. Fields currently identified include: AHCCCS ID, ZIP Code of Permanent Location, Homelessness Primary Reason, and Eviction.
- **Workflow transitions requiring additional support:** We are continuing to work directly with agencies on several workflows that operate differently in Open Path and require additional transition support. Current areas of focus include services and Night-by-Night bed-night scanning, shelter bed assignments, and Coordinated Entry referrals. These are expected workflow changes rather than migration errors, and the HMIS team will continue supporting agencies as they transition these processes to Open Path.
- **Ongoing migration validation:** Only isolated migration issues have been identified to date, with no widespread issues identified. HMIS and the vendor are continuing to review migration results, and any additional inconsistencies identified will be reviewed and addressed individually.

Remaining Migration Steps

The major migration is complete, but a few planned post-go-live activities remain.

- **Blackout-period data entry:** Agencies should complete any remaining data entry from the blackout period.
- **Migration validation:** Major migration results continue to be validated.
- **Unassociated case notes:** Some case notes could not initially be associated with the appropriate project enrollment. These records will be reviewed and matched to the correct enrollment. The HMIS team will contact affected agencies directly if any records require agency review or input.
- **Client file attachments:** Attachments are being handled through a separate migration process so they can be appropriately associated with projects and assigned the correct visibility and access.

If a significant migration, data, or system issue is identified through this review or through user reports, HMIS will work with the vendor to investigate and address it.

Agenda Item 3J

Official Memorandum

To: Maricopa Regional Continuum of Care Board Members
From: Natalie Davenport, Community Initiatives
Date: October 19, 2026
Subject: 3J: Maricopa Regional CoC Arizona HMIS Governance Collaborative Membership Policy

This memo provides a summary of the Maricopa Regional Continuum of Care (CoC) Arizona HMIS Governance Collaborative Membership Policy, provided for Board consideration.

Board and Committee Actions

Date	Action	Body
November 17, 2026	Approved the Statewide HMIS Governance Framework.	Board
September 14, 2026	Approved the membership slate.	HMIS and Data Systems Coordination Committee
October 12, 2026	Voted to recommend the Maricopa Arizona HMIS Governance Collaborative Membership Policy for approval.	HMIS and Data Systems Coordination Committee

Summary

In November 2025, the Maricopa Regional Continuum of Care (CoC) Board approved the Arizona Statewide Homeless Management Information System (HMIS) Collaborative Governance Framework, establishing a unified structure for oversight, decision-making, and accountability for the statewide HMIS implementation.

While the governance framework outlines the roles, responsibilities, and composition of the Arizona HMIS Governance Collaborative, the body charged with guiding statewide HMIS policy, it does not establish a process for the selection of the Maricopa Regional CoC's four representatives. In response, the HMIS and Data Systems Coordinating Committee (HDSCC) has developed and proposed the membership policy (enclosed) for Board consideration.

Policy Content

The proposed policy establishes the selection process for representatives and addresses representative eligibility, HDSCC participation expectations, term limits and renewal processes, and representative qualifications.

Enclosed Documents

- 3J.1 Maricopa Regional CoC Arizona HMIS Governance Collaborative Membership Policy

Next Steps

The enclosed policy will be presented for approval at a future Board meeting.

For questions or additional information, contact Natalie Davenport at ndavenport@azmag.gov.

MARICOPA REGIONAL CONTINUUM OF CARE (COC) ARIZONA HOMELESS MANAGEMENT INFORMATION SYSTEM (HMIS) GOVERNANCE COLLABORATIVE MEMBERSHIP POLICY

BACKGROUND

The Arizona HMIS Governance Collaborative ("Collaborative") serves as the central advisory body responsible for the collective management, implementation, and maintenance of the statewide Homeless Management Information System (HMIS) database. As the primary advisory entity, the Collaborative plays a pivotal role in guiding the development and implementation of standard statewide baseline policies and procedures.

The Collaborative will have equal representation from the three Arizona CoCs, with each CoC forming its own process to decide who represents them. Representation will include four representatives from the Arizona Balance of State CoC (AZ BoS CoC), four from the Maricopa Regional CoC (MRCoC), and four from the Tucson Pima Collaboration to End Homelessness (TPCH CoC).

MEMBERS

Each CoC shall elect four members that represent their CoC that may, but do not have to, represent the following:

- CoC Board members
- Contributing HMIS organization representatives in good standing
- CoC staff members
- HMIS & Data Systems Coordinating Committee members
- Homeless or formerly homeless individuals

AGENCY REPRESENTATION

No individual can represent more than one CoC, although multiple members from a single organization may represent a CoC or multiple CoC, if nominated and elected by the CoC. Each CoC is limited to having a maximum of two representatives from the same agency serving as members of the Collaborative.

HSDCC PARTICIPATION

To ensure an active line of communication between the Collaborative and CoC, at least two voting members must either be (1) standing HMIS and Data Systems Coordinating Committee (HDSCC) members, or (2) regularly attend HDSCC meetings.

TERM LIMITS & RENEWAL

Voting seats have two-year terms. Members may renew their term indefinitely, though they must repeat the membership process outlined below upon the expiration of the initial term.

QUALIFICATIONS

Prospective candidates for a Collaborative voting seat must meet the following qualifications:

REQUIRED

- Experience with HMIS administration, data entry, or oversight
- Experience with CoC governance through membership of the CoC Board, committees, or workgroups
- Ability to meet participation expectations for the Collaborative, the HDSCC, and all relevant HMIS policies, procedures, and terms of service agreements

PREFERRED

- Experience with Data Warehouse for Enterprise Linkages (DWEL-AZ)
- Experience with other systems of care (e.g., Arizona Health Care Cost Containment System, Department of Economic Security, Department of Veterans Affairs)
- Academic or applied research experience

PROCESS

1. Collaborative Applicant staff will distribute a public notification for recruitment via CoC communication channels to solicit voting members.
2. Applicants will submit relevant qualifications and contact information to Collaborative Applicant staff describing their qualifications.
3. A work group made up of HDSCC and CoC Board members will evaluate applications and recommend members for HDSCC and CoC Board approval.
4. Upon approval by the CoC Board, Collaborative Applicant staff will notify the staffing entity of the Collaborative of the new membership.

DRAFT

ATTACHMENT A. DOCUMENT VERSION HISTORY & RATIONALE

This log provides a concise record of changes to the Policy, including when updates were made, what was changed, and the rationale behind the revisions. This supports transparency, continuity, and onboarding of new leaders/staff.

VERSION HISTORY TABLE

Version	Date Approved	Section(s) Updated	Summary of Changes	Rationale / Reason for Update	Approved By
1.0	XX/XX/XXXX	All	Adopted by the Board.	Established procedures.	CoC Board.

Official Memorandum

To: Maricopa Regional Continuum of Care Board Members
From: Natalie Davenport, Community Initiatives
Date: October 19, 2026
Subject: 3K: Arizona HMIS Governance Collaborative Update

This memo provides an update on the status of the Arizona HMIS Governance Collaborative.

Board and Committee Actions

Date	Action	Body
November 17, 2026	Approved the Statewide HMIS Governance Framework.	Board
September 14, 2026	Approved the membership slate.	HMIS and Data Systems Coordination Committee

Summary

In November 2025, the Maricopa Regional Continuum of Care (CoC) Board approved the Arizona Statewide Homeless Management Information System (HMIS) Collaborative Governance Framework, establishing a unified structure for oversight, decision-making, and accountability for the statewide HMIS implementation.

In response to the statewide transition to the HMIS software Open Path, planned for October 2026, the Maricopa Regional CoC's representatives were confirmed by the HMIS and Data Systems Coordinating Committee (HDSCC) in September 2026, while the Tucson Pima Collaboration to End Homelessness (TPCH) and Balance of State (BOS) CoCs are currently in the process of identifying their appointed members.

In the interim, Maricopa's designated representatives have been meeting regularly with Solari, the Maricopa HMIS Lead, and ICF, HUD-funded technical assistance providers, to

inform transition planning and guide policy development related to the statewide HMIS transition.

ICF will support the Collaborative by providing facilitation and backbone coordination through Spring 2027. Following this period, the Collaborative intends to identify a long-term meeting facilitator to support statewide governance efforts.

Upcoming Collaborative activities include initial reviews and revisions of statewide CoC data security policies.

Next Steps

Collaborative Applicant staff will continue to communicate Arizona HMIS Governance Collaborative updates with the Board.

For questions or additional information, contact Natalie Davenport at ndavenport@azmag.gov.

Official Memorandum

To: Maricopa Regional Continuum of Care Board Members
From: Jessica Mueller, Community Initiatives
Date: October 19, 2026
Subject: 3L: MCDPH Data Request

This memo requests Board approval of the enclosed data request submitted by Maricopa County Department of Public Health (MCDPH). This request was approved by the Homeless Management Information System (HMIS) & Data Systems Coordination Committee (HDSCC).

Board and Committee Actions

Date	Action	Body
October 12, 2026	Voted to recommend the data request for Board approval.	HDSCC
October 16, 2026	Majority voted to approve the data request.	Board

Summary

Per the CoC HMIS Data Sharing Policy, the HDSCC serves as the primary approving entity for CoC data requests. Requests that include personally identifiable information (PII), however, require additional approval by the CoC Board.

Request Details

On September 9, 2026, the Maricopa County Department of Public Health (MCDPH) submitted a request for read-only access to HMIS for a period of one year for up to 15 authorized staff members to support tuberculosis (TB) investigations, contact tracing, and public health emergency response. The requested access, submitted in response to an active TB cluster including individuals experiencing homelessness, would allow MCDPH to

identify potential TB exposure locations, establish timelines of service enrollment, and coordinate with providers to locate individuals who may require public health follow-up.

HDSCC Recommendations

On September 15, 2026, the HDSCC met and discussed this data request. The HDSCC advised limiting the request from MCDPH to a three-month period due to the absence of precedent for ongoing access of this type. Committee members affirmed that the request is permissible under the Maricopa CoC's Privacy Notice under section C.5(F), allowing data sharing to "avert a serious threat to health or safety," given the active tuberculosis cluster. During this restricted duration, the HDSCC will review policies on the role of public health entities in HMIS access. On October 12, 2026, the HDSCC met and advised that several conditions be added to ensure appropriate oversight during the approval duration: 1) Regular reporting back to HDSCC on status and data use, and 2) Development of an MOU to define boundaries, permitted used, and expectations. The HDSCC directed the Collaborative Applicant staff to identify a policy approach for addressing health and safety threats and for defining how public health entities may be integrated as partners within the HMIS framework. Recommendations

On October 6, the feedback from the HDSCC was integrated into the data request and solicited for a vote. This request was recommended for approval with the HDSCC recommendations listed above by the HDSCC, HMIS Lead staff, and Collaborative Applicant staff. The Board approved this modified request on October 16, 2026, documented below.

Board Action

Per the CoC Meeting Protocols, electronic voting may be utilized to address time-sensitive matters. Due to the active TB cluster, this format for voting was pursued. This requested was solicited by e-vote on October 12 with voting closing on October 16.

The motion read: The Maricopa Regional Continuum of Care Board is asked to consider the unanimous recommendation of the non-conflicted members of the HDSCC to approve temporary, view-only HMIS access for up to 15 authorized MCDPH staff members for an initial three-month period. The authorization would be subject to monthly status and data-use reporting to HDSCC and re-evaluation every three months, pending development of a formal agreement, understanding, or policy governing ongoing public health access to HMIS.

The request was approved by a majority of non-recused Board members. The following Board members voted to approve:

- Devin DeFendis, Sojourner Center
- Arianna “Nikki” Ramirez, Copa Health
- Councilmember Doreen Garlid, City of Tempe
- Krashanda Cleveland, Serenity Haven Housing
- Michelle Jameson, U.S. Vets
- Tim Burch, City of Tempe
- Vice Mayor Kesha Hodge Washington, City of Phoenix
- Jennifer Jennings, Native American Connections
- Councilmember Wally Campbell, City of Goodyear
- Gabe Priddy, Phoenix Rescue Mission
- Charles Sullivan, Arizona Behavioral Health Corporation
- Nathan Smith, Central Arizona Shelter Services
- Matthew Kelly, Mercy Care
- Rachel Milne, City of Phoenix
- David Crummey, PNC Bank
- Amy Sullivan, City of Peoria
- Emma Garcia, Valley of the Sun United Way
- friend Kenny, Youth Action Board
- Jason Flam, City of Mesa
- Amy Schwabenlender, Keys to Change

The following Board members have a conflict of interest on this voting item and therefore were asked to recuse themselves from voting and discussion on this item:

- Tamara Bridwell, Maricopa County Department of Human Services
- Tianna Matthews, Maricopa County Sheriff's Office

Enclosed Documents

- 3L.1 MCDPH Data Request Form
- 3L.2 Results of E-Vote

Next Steps

HMIS Lead staff and Collaborative Applicant staff will coordinate with the requestor to grant access.

For questions or additional information, contact Jessica Mueller at JMueller@azmag.gov.

Solari
CRISIS & HUMAN SERVICES

Maricopa Regional CoC
Data Request Form

The Maricopa Regional Continuum of Care HMIS Data Request Form is used to clearly identify the data being requested. All data requests must have a completed data request form. Some requests will be automatically approved, while others will need approval.

Attach the completed application to your request at the HMIS help desk here: Data Request Submission

No Approval Required

- Existing system-wide aggregate reports accessible on the MAG or HMIS websites
- For participating HMIS agencies, their own data (for assistance in pulling or analyzing data)

Requires Data Collaborative Approval

- HUD Required Reports (APR via Sage, AHAR, PIT, HIC, CAPER, HUD System Performance Measures)
- Federal Partner Required Reports (VA, PATH, RHY, HOPWA)
- Common Demographic Reports (counts and characteristics)
- CoC-Approved Dashboards (dashboard access or underlying data)
- CoC Board, Committee, or Collaborative requests for aggregate data

Requires Formal CoC Board Approval

- Any other data requests not listed above, including:
    - Any client-level data (outside of your own organization)
    - Research requests
    - Advanced Data Analysis
    - State-wide or aggregate data (outside of your own organization not accessible on the MAG or HMIS websites)

Process

- Completed requests will be reviewed jointly by the HMIS Lead Agency and the Collaborative Applicant. The request will then be routed to the appropriate body for approval.
    - For incomplete or unclear requests, the HMIS Lead Organization will reach out for additional information first.
- Once the approval decision is made, it will be delivered to the requestor via e-mail. The HMIS Lead or Collaborative Applicant will keep the requesting party updated with expected timelines.
    - Denial of data requests may be appealed to the CoC Board.
    - Approved data requests will come with an estimated timeline and associated cost (if any).
- Approved data requests will be added to the Maricopa Regional CoC HMIS Lead reporting queue. Report requests will be completed as HMIS staff resources are available, depending on the volume of requests. HMIS staff will keep the requesting party updated with expected timelines.

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Maricopa Regional CoC
Data Request Form

Date of Request: 09/09/26

Organization and Individual Requesting Use of Data

Name: Ariella Dale
Position Title: Chief Science Officer
Organization: Maricopa County Department of Public Health
Phone Number: 602-309-1850
Email Address: ariella.dale@maricopa.gov

This request is on behalf of: (select all that apply)

Agency: _____
(Fill in if different agency than above)

Individual: _____
(Fill in if individual other than self)

CoC Committee: _____

Other: _____

I am requesting data: Yes ☑ No ☐

I am requesting to share data results externally: Yes ☐ No ☑

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Maricopa Regional CoC
Data Request Form

Data Information

Data Detail:

- [x] Client or Household
- [ ] Aggregate

If Client or Household:

- [ ] De-Identified
- [x] Personal Identifying Information
- [ ] N/A

Data Level:

- [ ] Funding Source-level
- [ ] State-level
- [ ] Organization-level
- [ ] County-level
- [x] Program Type-level
- [x] CoC-level **(HMIS Maricopa County)**

Data Usage:

Please describe the intended use of the data and how it will support your project objective .

The Maricopa County Department of Public Health (MCDPH) is responsible for investigating and responding to infectious diseases and outbreaks in accordance with Arizona law. MCDPH works closely with healthcare providers, schools, shelters, and other congregate settings to prevent disease transmission and protect community health. People experiencing homelessness often face increased risk of exposure due to mobility, congregate living environments, and barriers to healthcare access, while also being more difficult to contact during time-sensitive disease investigations. Access to HMIS for limited front-end client lookups would help MCDPH more quickly determine whether individuals involved in disease investigations have engaged with HMIS-participating providers, enabling faster outreach, more timely infection control measures, and notification of potentially affected locations when needed. Arizona law authorizes public health agencies to access protected health information for disease investigation and response purposes. This need is highlighted by MCDPH's ongoing tuberculosis outbreak investigation among people experiencing homelessness, where difficulties locating affected individuals have delayed response efforts and increased the risk of further transmission.

Please describe your data action plan, including who and how the data will be analyzed, reviewed, and securely stored. For requests involving client-level data, a robust process is expected.

We anticipate having at least 15 HMIS users to support case investigations and contact tracing. These investigators receive training on data security, privacy, and quality as part of our routine practice in working with protected health information.
We are regularly in touch with service providers for those who are delivering homelessness services for infectious and noninfectious conditions. We collaborate to execute our mandated services by Arizona Administrative Code and to administer public health program across infectious disease, injuries, chronic conditions and more. For example, we regularly work with shelter settings to address outbreaks or mortality. We are also collaborating with Solari to support our case investigations and contact tracing for reportable conditions and conditions of significant impact to the community.

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Maricopa Regional CoC
Data Request Form

Data Elements:

Please describe or list the data elements requested.

MCDPH is requested direct user access to HMIS. Client profile, enrolled project name, project enrollment dates, case manager contact info, if available, are the fields we are most interested in.

Please describe your experience with the HMIS data elements and fields requested. This helps the HMIS team understand how much assistance may be needed.

We have some experience with HMIS data, however, we will work with Solari on ensuring our staff have the correct training and are able to effectively use the HMIS.

Data Sharing:

Please describe how you will share the data and what type of data will be shared. In your response, please include who will have access to the dataset, partners involved in the analysis work, and who will have access to the results (intended audience).

The individual data will be utilized by the epidemiology and contact investigation teams to determine testing needs in the community. It will not be shared externally or used for other objectives.

Maricopa Regional CoC
Data Request Form

Data format needed:

☐ Excel ☐ CSV ☑ Other: User access to HMIS

Data period needed:

Beginning date: ASAP End date: 10/1/27

Expected date of findings: n/a

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Maricopa Regional CoC
Data Request Form

To be completed by HMIS/MAG ONLY

HMIS Lead Organization Review

Compliance with HMIS Policy:

HDSCC instructed the HMIS Lead and MCDPH to complete the data request form rather than the previously submitted New Agency Onboarding Request form.
Privacy Notice allows for sharing for the purpose of health and safety.

HMIS technical support needed:

New user training plus light user support

Proposed data field/data use concerns:

none.

Time Estimate: 1 hour

Time Estimate Explanation:

onboarding and user training.

Cost Estimate: n/a

Date of Review: 9/29/26

HMIS Staff Name: Randy Hade

HMIS Staff Signature: _____

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Maricopa Regional CoC
Data Request Form

Collaborative Applicant Recommendation

Level of Approval Needed: Board
(MAG, Data Committee, Board)

Approval/Denial Decision: _____
(If approval level is MAG)

Notes:

While the Maricopa Regional Continuum of Care Privacy Notice allows for the sharing of data for health and safety purposes (C.5.f), there is no current new agency option to provide continuous and comprehensive access to HMIS records for the purposes of contract tracing and public health emergencies. In consideration, the HDSCC proposed (9/15/26) limiting initial access to 3 months, upon which point HSDCC would review the need for continued access.

This request would grant MCDPH staff view-only access to all non-restricted HMIS profiles (i.e., those without a profile lock) for the purposes of tuberculosis contact tracing. As this request would allow access to PII, Board approval is required.

In consideration of the threat to public health, Collaborative Applicant staff recommend the approval of this request with the added time restriction (3 months) proposed by HDSCC members.

Date of Review: October 5, 2026

Collaborative Applicant Name: Natalie Davenport

Collaborative Applicant Signature: _____

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Maricopa Regional CoC
Data Request Form

CoC Data Committee Recommendation

Approval/Denial Decision: Recommend Approval

Decision Date: 10/12/2026

Decision Explanation:

The HMIS and Data Systems Coordination Committee (HDSCC) recommends approval of this data request by e-vote as amended from one year to three months. The HDSCC requests monthly status and data-use updates from the Maricopa County Department of Public Health (MCDPH) and to revisit the request in 3 months (the approval time-frame).

Next Steps:

This request includes direct access to personally identifiable information (PII). As a result, Board approval is requested.

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Maricopa Regional CoC
Data Request Form

CoC Board Recommendation

Approval/Denial Decision: Approval

Decision Date: 10/16/2026

Decision Explanation:

Approved by majority through e-vote.

Next Steps:

HMIS Lead and Collaborative Applicant to proceed with data request.

Name	Organization	How do you vote on this item?	By selecting 'yes,' you confirm that you are a current voting member of the CoC Board and have no known conflicts of interest regarding this request.
Krashanda Cleveland	Serenity Haven Housing.	Approve	Yes, I am a current voting member of the CoC Board and have no known conflicts of interest regarding this request
Devin DeFendis	Sojourner Center	Approve	Yes, I am a current voting member of the CoC Board and have no known conflicts of interest regarding this request
Nikki Ramirez	Copa Health	Approve	Yes, I am a current voting member of the CoC Board and have no known conflicts of interest regarding this request
Doreen Garlid	City of Tempe	Approve	Yes, I am a current voting member of the CoC Board and have no known conflicts of interest regarding this request
Michelle Jameson	U.S.VETS Phoenix	Approve	Yes, I am a current voting member of the CoC Board and have no known conflicts of interest regarding this request
Tim Burch	Tempe	Approve	Yes, I am a current voting member of the CoC Board and have no known conflicts of interest regarding this request
Kesha Hodge Washington	City of Phoenix	Approve	Yes, I am a current voting member of the CoC Board and have no known conflicts of interest regarding this request
Jennifer Jennings	Native American Connections	Approve	Yes, I am a current voting member of the CoC Board and have no known conflicts of interest regarding this request
Wally Campbell	City of Goodyear	Approve	Yes, I am a current voting member of the CoC Board and have no known conflicts of interest regarding this request
Gabe Priddy	Phoenix Rescue Mission	Approve	Yes, I am a current voting member of the CoC Board and have no known conflicts of interest regarding this request
Charles Sullivan	Arizona Behavioral Health Corporation	Approve	Yes, I am a current voting member of the CoC Board and have no known conflicts of interest regarding this request
Nathan Smith	CASS	Approve	Yes, I am a current voting member of the CoC Board and have no known conflicts of interest regarding this request
Matthew Kelly	MercyCare	Approve	Yes, I am a current voting member of the CoC Board and have no known conflicts of interest regarding this request
Rachel Milne	City of Phoenix	Approve	Yes, I am a current voting member of the CoC Board and have no known conflicts of interest regarding this request
David Crummey	PNC Bank	Approve	Yes, I am a current voting member of the CoC Board and have no known conflicts of interest regarding this request
Amy Sullivan	City of Peoria/West Valley	Approve	Yes, I am a current voting member of the CoC Board and have no known conflicts of interest regarding this request
Emma Garcia	Valley of the Sun United Way	Approve	Yes, I am a current voting member of the CoC Board and have no known conflicts of interest regarding this request
friend Kenny	Maricopa Association of Governements YAB	Approve	Yes, I am a current voting member of the CoC Board and have no known conflicts of interest regarding this request
Jason Flam	City of Mesa	Approve	Yes, I am a current voting member of the CoC Board and have no known conflicts of interest regarding this request
Amy Schwabenlender	Keys to Change	Approve	Yes, I am a current voting member of the CoC Board and have no known conflicts of interest regarding this request

Agenda Item 3M

Official Memorandum

To: Maricopa Regional Continuum of Care Board Members
From: Jessica Mueller, Community Initiatives
Date: October 19, 2026
Subject: Item 3M: DWEL-AZ Data Sharing Agreement Addendum

This memo provides an update on the status of the Arizona Data Warehouse for Linkages (DWEL-AZ) Collaboration and Data Sharing Agreement (CDSA) as it pertains to the transition to a new HMIS vendor (Green River's OpenPath).

Board and Committee Actions

Date	Action	Body
July 30, 2025	Approved the original DWEL-AZ Collaboration and Data Sharing Agreement.	Board
February 23, 2026	Directed lead agency staff to engage legal counsel to review the durable CDSA before long-term execution.	Board
April 27, 2026	Received a status update (legal counsel review).	Board
May 18, 2026	Received proposed CDSA redline as an information item and provided feedback.	Board
July 27, 2026	Approved the updated DWEL-AZ Collaboration and Data Sharing Agreement.	Board

Agenda Item 3M

Summary

HMIS Lead Agency staff identified that several technical sections of the Arizona Data Warehouse for Linkages (DWEL-AZ) Collaboration and Data Sharing Agreement (CDSA) are outdated due to the transition to the new HMIS vendor (Green River's OpenPath).

Review of Proposed Changes

Updated Transmission and Transfer Methods

The agreement updates the technical requirements for data transmission and transfer, clarifying that future data exchange may occur through secure system access, database views, application programming interfaces, automated data pipelines, or another mutually approved technical method.

Concurrent Use of Old and New Methods During HMIS Transition

The agreement establishes a transition framework in which existing and replacement transfer methods may operate concurrently to support validation, reconciliation, and continuity. The current method will remain in place until the parties confirm that the new method is fully operational and meets all appropriate security, access-control, and data-quality safeguards.

Enclosed Documents

- 3M.1 DWEL-AZ Collaboration and Data Sharing Agreement (Redlined)

Next Steps

Board

- Provide feedback on the enclosed redline during the October 26, 2026, Board meeting or through follow-up communication with lead agency staff.
- This item will return to the Board with the final CDSA for formal approval in November.

DWEL-AZ COLLABORATION AND DATA SHARING AGREEMENT

This Collaboration and Data Sharing Agreement (the "**Agreement**") is entered into by and between the undersigned parties (each a "**Party**" and collectively the "**Parties**") to be effective as of [insert date] ("Effective Date"). Additional Parties may be added after the Effective Date of this Agreement as provided herein. The initial Parties are:

Solari, Inc. ("Solari") 1275 W Washington Street, Suite 210 Tempe AZ, 85288 (602) 427-4600	Maricopa Regional Continuum of Care Address: Phone Number:
Arizona Health Care Cost Containment System Administration ("AHCCCS") YH25-0101 801 E Jefferson Street, Phoenix, AZ 85034	Tucson Pima Collaboration to End Homelessness 310 N Commerce Park Loop Tucson, Az 85745 (520)419-8622
Arizona Balance of State Continuum of Care Address: Phone Number:	

BACKGROUND RECITAL

This Agreement will allow the sharing of specific health care, social services, and social determinants of health-related data elements to be shared for consenting clients into the Data Warehouse for Enterprise Linkage Arizona ("**DWEL-AZ**") warehouse (defined herein). The purpose of creating a data warehouse for use by the Parties is to collaborate on homelessness response and to provide or coordinate care and social services for the homeless population in Arizona.

The goals of the Agreement are to: improve care coordination among homeless and housing service providers and health care entities, including reducing the need for clients to repeat information across agencies and increasing access to client-level information for front line staff; and support efforts to use data to allocate resources, secure necessary local funding, identify system gaps and needs, and evaluate and leverage existing programs and services across systems of care (collectively, "**Goals**").

The goals, purposes, and associated knowledge and infrastructure of this Agreement are generally referred to as the "**DWEL Project**" in this Agreement.

WHEREAS, to support Goals, the Parties desire to use a secure platform to share specific Data (as defined below) related to health care, social services, and social determinants of health regarding Clients;

WHEREAS, in its role as Administrator, Solari, in collaboration with other Providers and CoCs, has arranged for the licensing of the Data Warehouse for Enterprise Linkage Arizona ("**DWEL-AZ**") to integrate systems of care for individuals experiencing Homelessness and support collection, use, analysis, and disclosure of Data and provision of health care and social services to Clients.

WHEREAS, the Parties intend to use the DWEL-AZ warehouse to support Data sharing for the DWEL Project;

WHEREAS, this Agreement sets forth the terms for sharing of and access to Data via the DWEL-AZ warehouse between and among Solari, Providers, and CoCs to support the DWEL Project;

THEREFORE, in consideration of the foregoing recital and stated goals, the mutual covenants contained herein and other good and valuable consideration, the receipt of which is hereby acknowledged, the Parties agree as follows:

AGREEMENT

1. Definitions:

1.1. **AHCCCS**: Arizona Health Care Cost Containment System.

1.2. **Continuum of Care or CoC**: Regional planning entities, designated by HUD, to (a) coordinate service providers and funding for those experiencing Homelessness; (b) function as a collaboration of cross-sector stakeholders providing housing and services to people experiencing Homelessness in the designated region; and (c) leverage relationships and diverse expertise to actively advance the broad community goals of preventing and ending Homelessness throughout the region.

1.3. **Client**: An individual whose Data is made available to Solari via the Data Warehouse by a Discloser. The Client may also be referred to as a "member" or "patient" in health care settings.

1.4. **Data**: Client information, data and any derivatives thereof (collectively, "Source Data") disclosed to the Administrator with client consent or made part of DWEL-AZ and made available to Participants to effectuate the purpose of this Agreement. This includes but is not limited to the following data elements (a) Client personal identifying information such as name and date of birth, (b) HMIS program enrollments and services the Client received; (c) Client's health plan and

benefits details; (d) Client's home health and/or Provider case manager; (e) Client level indicators, including whether a Client is pregnant or has a mental health diagnosis and the number of emergency room visits; and (f) Client alerts, including hospital admissions. "Derived Data" means analyses, reports, aggregated datasets, or other work product created by a Participant using Source Data and does not include any personal identifying information. Derived Data created by a Participant remains the intellectual property of that Participant, subject to the use restrictions in Section 2.8 and applicable law

1.5. **Discloser**: A Provider, CoC, person, or entity that discloses Data to the DWEL-AZ Data Warehouse.

1.6. **Data Warehouse Enterprise for Linkage - Arizona or DWEL-AZ Project**: DWEL-AZ is the ongoing project establishing a statewide data warehouse to integrate systems of care for individuals experiencing homelessness. The project is a cross organizational effort that seeks to improve stakeholder coordination, the strategic utilization of resources, and data quality and analytics throughout Arizona.

1.7. **DWEL-AZ Administrative Operator or Administrator**: The organization that provides services to implement and oversee the administrative functions of DWEL-AZ. This organization administers the DWEL-AZ Project's communication, manages budget, staff, and vendors, and the implementation of policies and procedures.

1.8. **DWEL-AZ Data Warehouse or Data Warehouse**: DWEL-AZ Data Warehouse is the digital storage system that serves as the central repository of Data collected and used to accomplish the Goals.

1.9. **DWEL-AZ Collaborative or The Collaborative**: The governance advising body for the DWEL Project.

1.10. **HIPAA**: Health Insurance Portability and Accountability Act of 1996, as amended.

1.11. **Homeless Management Information System or HMIS**: A local information technology system used to collect Client-level data and data on the provision of housing and services to Homeless individuals, families, and persons at risk of Homelessness, including Clients. The Parties agree that (a) HMIS systems are the HUD-mandated data collection systems; (b) each CoC is required to collect data on people experiencing Homelessness and the HUD-funded programs in which such people participate; (c) each CoC is responsible for selecting an HMIS software solution that complies with HUD's data collection, management, and reporting standards as well as designate an HMIS lead agency that performs administration for the regional HMIS.

1.12. **Homelessness**: The situation of an individual, family, or community without stable, safe, permanent, appropriate housing, or the immediate prospect, means, and ability of acquiring it. Various federal and local entities maintain specific definitions of homelessness for eligibility and coordination purposes.

1.13. **HUD**: United States Department of Housing and Urban Development

1.14. **Part 2 Data**: Data subject to the requirements of the Confidentiality of Substance Use Disorder Patient Records regulations promulgated at 42 CFR Part 2.

1.15. **Participant**: A Party or acceding party that has been authorized by the Collaborative to contribute Data to or access Data from the DWEL-AZ Data Warehouse. Each Participant must complete the Data Appendix (Exhibit A) and, if joining after the Effective Date, execute the Form of Undertaking (Exhibit B), as a condition to accessing or contributing Data..

1.16. **Provider**: An organization, agency, or entity that provides housing, health care, behavioral health, social services, or other support services to individuals experiencing or at risk of Homelessness, including without limitation shelters, transitional housing providers, outreach teams, health care facilities, and social service agencies

1.17. **Recipient or a Receiving Party**: A Provider, CoC, organization, entity, or individual that receives or gains access to the Data via the DWEL-AZ Data Warehouse.

1.18. **User**: An individual authorized by the governance Collaborative to access the DWEL-AZ Data Warehouse.

1.19. **Vendor or Subcontractor**: A person or entity that has been hired by the Administrator to perform part of the work or services to develop, maintain, or improve the DWEL-AZ Data Warehouse.

2. Data Sharing Provisions:

2.1. Subject to the terms and conditions of this Agreement, each Discloser hereby agrees to disclose to Solari via the Data Warehouse the Data after any legally required Client Release of Information ("ROI") form has been signed, solely to effectuate the Goals of the DWEL-AZ Project. Each Recipient hereby acknowledges and agrees that Discloser(s) (vis-à-vis the Parties) and those Clients that are the subject of the Data, retain all right, title and interest in and to the Data in its identifiable form and Recipient shall not acquire any intellectual property rights, if any, to any such Data. The Recipient agrees that it will not use, process, or disclose any Data except as expressly permitted by this Agreement. Nothing in this Agreement shall prevent a Recipient from de-identifying Data in the normal course of business and in compliance with applicable law.

2.2. The Parties agree that they shall not provide Data that constitutes Part 2 Data to the Data Warehouse.

2.2.1 Notwithstanding any other provision of this Agreement, Data originating from victim service providers shall not be disclosed to the Data Warehouse or made available to any Participant unless such disclosure complies with the requirements of the Violence Against Women Act (VAWA), 34 U.S.C. § 12291, applicable to victim service providers, including the requirement for informed, written, reasonably time-limited consent from each affected Client.

2.3. The Parties agree that Data submitted to the Data Warehouse will be used, disclosed, aggregated, de-identified, transferred, matched, and otherwise processed and used in connection with the Goals and to fulfill the Parties' obligations authorized under this Agreement. The Discloser shall ensure that it is authorized to transfer and disclose the Data to Solari via the Data Warehouse in order that Solari, the Collaborative, and the Data Warehouse may lawfully use, disclose, process, and transfer the Data in accordance with this Agreement.

2.4. Each Discloser shall have responsibility for the accuracy and quality of the Data it provides to the Data Warehouse and that that Data complies with Discloser's own internal standards, privacy policy, and any data sharing standards adopted by the DWEL Project.

2.5. Each Discloser participating in the DWEL Project represents and warrants that it has authority from its governing entity or leadership, as applicable, to participate in the DWEL Project and ensure that all contribution of Data to DWEL-AZ complies with their own internal standards as well as any data sharing standards adopted by DWEL-AZ.

2.6. Each Participant shall ensure that all Users of the Data Warehouse agree to abide by the expectations set forth herein and all requirements regarding the processing of Data disclosed to or received via the Data Warehouse.

2.7. The Parties understand that HMIS and AHCCCS Data will be provided to Solari in Solari's role as Administrator, and such data shall include data of people in Arizona experiencing or having experienced Homelessness and people eligible for and/or having received medical or other Medicaid services, including personally identifiable information, all consistent with any required authorization or restrictions. The Parties understand that additional data may be provided to Solari to accomplish the Goals of the DWEL-AZ Project.

2.8. Each Recipient shall use the Data solely to effectuate the Goals as expressly stated herein and as permitted or required by law. A Recipient will not disclose or provide access to the Data or Data Warehouse to any party who is not a Party to this Agreement or to Recipient's workforce members who do not have a reasonable need to access the Data to perform their responsibilities under this DWEL-AZ Project as contemplated by this Agreement. Each Recipient shall not

disclose, maintain, or otherwise share the Data outside of the jurisdiction of the United States. Without limiting the generality of the foregoing, in no event will Recipient publicly disclose or make available any Data. Recipient will make only the minimum number of copies of the Data necessary to effectuate the Goals. Recipient will not use, disclose, or otherwise process the Data or any information derived from Data: (a) to create a client list or otherwise use the Data to mail, market, or otherwise develop or apply a marketing model to any Data; (b) conduct fundraising or marketing for any Party; (c) product development, whether commercial or otherwise; (d) for any commercial purposes, including, but not limited to, making the Data available for sale, rental, or lease; (e) to determine credit worthiness or insurability; or (f) in any way or for any purpose that violates applicable law, the Goals, or this Agreement. Recipient will not use, disclose, or otherwise process the Data or any information derived from Data for testing, training, or deployment of artificial intelligence, machine learning or similar technology (collectively, "AI"), except where such use is strictly limited to analytical purposes that directly support the Goals of DWEL-AZ. Any permitted AI use must occur within a secure, closed system that maintains the same then-current security protocols as governing the Data Warehouse and the requirements elsewhere in this Agreement. Under no circumstances shall Data, or any information derived from the Data, be used to train, inform, or otherwise contribute to the development or enhancement of any AI that is accessible to individuals or entities not authorized under this Agreement, including but not limited to large language models (LLMs), generative AI tools, or any system capable of ingesting data across multiple projects or domains. All AI use must be designed and executed so that Data, including any personal identifying information, is used only to the extent necessary for the specific analytical task and is securely purged from the system immediately upon completion of such task. Each Participant that intends to use AI tools in connection with Data shall submit a written "AI Use Case Proposal" to the Collaborative for pre-approval, describing the analytical purpose, the specific data elements to be used, the system architecture, security safeguards, and data purging protocols. The Administrator shall maintain a log of all approved AI use cases and provide summary reports to the Collaborative on at least an annual basis. Violation of the restrictions in this paragraph shall constitute a material breach of this Agreement. Upon discovery of such violation, any non-breaching Party may immediately suspend the breaching Party's access to the Data Warehouse upon written notice, and may terminate this Agreement with respect to the breaching Party if the breach is not satisfactorily cured within fifteen (15) days of such notice. Recipient understands and agrees that any limitation regarding processing personal identifying information provided by Discloser to the Data Warehouse via AI that is required by Discloser may limit Recipient's subsequent processing of such personal identifying information provided by such Discloser. Participant shall issue appropriate instruction to all workforce employees and contractors given access to the Data or information derived from the Data, whether as a User or otherwise, regarding the obligations set forth in this Agreement. The Parties agree that Recipients are not authorized to sell any Data, or

any information derived from Data, for any purpose. If the Participant reasonably believes that any Data was provided to such Participant in error, Participant will promptly inform Administrator of such potential error. Participant will require any third party to which it discloses any Data, or information derived from Data, for an authorized purpose to agree in writing to the same restrictions and conditions that apply to the Participant's obligations under this Agreement.

2.9. Security and Privacy Programs: Each Party shall establish and maintain an organization-wide information security and privacy program, including security policies, privacy policies, recordkeeping, audit and related privacy and security standards and procedures (including without limitation back-up and disaster recovery procedures) that are appropriate to the size and complexity of it organization and operations, the nature and scope of its activities, and the volume and sensitivity of the information and Data it processes (including without limitation health and other sensitive personal information processed pursuant to this Agreement). Without limiting the generality of the foregoing, such security and privacy program must include administrative, operational, physical, and technical controls and safeguards that (a) comply with applicable law and industry standard for the handling of sensitive health and personal information; (b) ensure the security, confidentiality, availability, and integrity of Data received or disclosed under this Agreement and protect the Data against accidental or unlawful destruction, alteration, unauthorized disclosure, access, or use. Each Party shall use reasonable efforts to ensure that all sharing and maintaining Data pursuant to this Agreement shall be done with the then-current version of NIST encryption standards for encryption in motion and at rest. Each Party shall ensure that safeguarding of the Data by each Party and its contractors shall be to the same or greater degree that the Party safeguards its own most sensitive data, but no less than commercially reasonable care. Each Party shall ensure that it will not introduce any program, routine, subroutine or data to the Data Warehouse or Data disclosed via the Data Warehouse that could cause destruction, damage, or render systems inoperable, including but not limited to the introduction of malware, worms and/or trojan horses.

2.10. Security Incident and Breach Notification: "**Data Breach**" means any unauthorized access to, acquisition of, use of, or disclosure of Data, or any event that materially compromises the security, confidentiality, or integrity of Data and results in, or is reasonably likely to result in, harm to affected individuals or Parties or a notification obligation under applicable law. Each Party shall notify the Administrator in writing within seventy-two (72) hours of discovering any Data Breach. The notice shall include: (i) a description of the nature of the incident; (ii) the categories and approximate number of Data records affected; (iii) the likely consequences of the incident; and (iv) the measures taken or proposed to address the incident. The Administrator shall notify all affected Disclosers within two business days of receiving notice under this Section 2.11 or discovering a Security Incident affecting the Data Warehouse. The Party responsible for the Data Breach shall bear primary responsibility for: (i) providing legally required notifications

to affected individuals and regulatory authorities in compliance with A.R.S. § 18-552 and other applicable law; (ii) credit monitoring or other remediation services reasonably necessary to comply with applicable law under the circumstances; and (iii) reasonable out-of-pocket costs incurred by other Parties in responding to the incident, subject to the indemnification provisions of Section 9. Each Party shall cooperate with the other Parties and the Administrator in investigating, remediating, and responding to any Data Breach, including by preserving evidence and making relevant personnel available.

2.11. Warranties; Disclaimer: The Parties hereby represent and warrant to the other Parties that the Party has the right and authority to: (a) execute this Agreement; (b) disclose the Data to Solari, the Data Warehouse and Recipient for use and processing as set forth in the Agreement without violating any applicable law, regulation, contract, agreement or commitment binding upon the Discloser. Neither Discloser nor Solari warrants that the Data will meet Recipient's requirements. Recipient agrees and acknowledges the Data is provided "as is". Recipient bears all responsibility arising from any reliance upon information provided or obtained by use of the Data. Except as otherwise provided herein, to the maximum extent permitted by applicable law, Discloser disclaims any and all promises, representations and warranties, express, implied or statutory, including, but not limited to, any warranties of merchantability, fitness for a particular purpose, or underlying data accuracy.

3. Solari Role and Responsibilities.

3.1. The DWEL-AZ Collaborative as the advising entity for implementation, ongoing operation, and direction of the Project, issued a Request for Proposal compliant with Arizona regulations and guidelines, to identify and select a legal entity to operate the Project. Solari's proposal was accepted and Solari has been named the DWEL-AZ Administrative Operator in 2024. In this capacity Solari shall help define general understandings, and the roles and specific responsibilities of each Party related to key aspects of the Project and shall serve as the backbone agency coordinating successful execution of the Project. In coordination with the Collaborative, the DWEL-AZ Administrative Operator Solari's obligations under this Agreement shall include:

3.2. Facilitate Dialogue and Routine Communications:

3.2.1. Assist with coordinating various workgroups, workgroup members, drafting meeting agendas and minutes as requested by workgroup leads.

3.2.2. Provide written or verbal status updates to the Collaborative on a monthly basis, at a minimum.

3.2.3. Meet individually with partners to resolve barriers to participation.

3.2.4. Identify and elevate agenda items to leadership of the Collaborative.

3.2.5. Encourage and support participation of persons with lived experience of Homelessness in the Collaborative and related workgroups.

3.2.6. Update Participants regarding DWEL-AZ Data Warehouse access requirements, including without limitation, any training or forthcoming or operational updates (e.g., system maintenance).

3.2.7. Serve as a central point of contact for partners interested in becoming Participants.

3.2.8. Maintain current versions of the Privacy Practices Policy, Security Policy, Appendix template, and Release of Information Forms related to the DWEL Project as agreed to by the Collaborative.

3.2.9. Maintain executed copies of this Agreement, Appendices, and Vendor contracts.

3.2.10. Execute Memorandums of Understanding, contracts, or partnership agreements relating to the DWEL Project with the recommendation of the Collaborative.

3.3. Fiduciary Management: As the fiduciary agent, the DWEL-AZ Administrative Operator will:

3.3.1. Identify funding opportunities, present them to the Collaborative for consideration, and act as a proposal manager if a funding opportunity is pursued.

3.3.2. Monitor the DWEL Project's adherence to all funding requirements, timelines, or reports for existing grants and funding.

3.3.3. Represent the Collaborative during meetings with funders or potential funders of the DWEL Project.

3.3.4. Execute contracts and ensure payment with any Vendors, consultants, or other entities related to the DWEL Project.

3.4. Maintain and manage staffing for the DWEL Project: The DWEL-AZ Administrative Operator may directly hire employees or consultants to complete Project work assigned and shall:

3.4.1. Shall develop position requirements for key staff with consultation from the Collaborative

3.4.2. Serve as the employer of record for any hires, provide administration of benefits, and prepare any required tax documentation.

3.4.3. Notify the Collaborative of any relevant staffing changes within seven (7) days.

3.4.4. Manage the day-to-day activities of any staff, including orientation, training, supervision, and performance standards.

3.5. Manage relationship with Vendors supporting the DWEL Project, including:

3.5.1. Release RFPs for services as needed.

3.5.2. Serving as authorized representative and signatory for the Collaborative when entering into contracts with Vendors.

3.5.3. Managing Vendor payments.

3.5.4. Engaging in regular communication with the Collaborative on the status of work of any Vendors.

3.5.5. Maintain sole responsibility to manage the contract between Solari and the software Vendor to build and maintain the DWEL-AZ Data Warehouse for the hosting of the data, data matching, consent management and other responsibilities as mutually agreed to between Solari and the software Vendor.

3.6. Implement Operations and Policy: The DWEL-AZ Administrative Operator administratively implements policies and procedures and will:

3.6.1. Staff and operate a User-helpline and provide training for Users on the DWEL-AZ Data Warehouse functions.

3.6.2. Establish an administrative plan outlining required policies and procedures,

3.6.3. Establish a project management plan.

3.6.4. Establish a strategic plan with goals and milestones for the management of the DWEL Project.

3.6.5. Maintain the Privacy Practices Policy and Security Policy applicable to Participants and review such policies on a regular cadence.

3.6.6. Implement a formal policy for the management of Participant or Client complaints and grievances.

3.6.7. Update access permissions for Users upon receipt of new User access requests and deactivation requests received from Participants.

3.6.8. Deactivate Users following established policies.

3.6.9. Process requests for aggregate data or information from third parties.

3.7. By entering into this agreement with agencies of the State of Arizona, Solari agrees to the following provisions:

3.7.1. Pursuant to A.R.S. §§ 35-214 and 35-215, the Administrator shall retain all records relating to this Agreement for a period of five years after completion of the Agreement. All records shall be subject to inspection and audit by the State of Arizona at reasonable times. Upon request, the Administrator shall produce the original of any or all such records.

3.7.2. The requirements of A.R.S. § 38-511 apply to this Agreement. A Party may cancel this Agreement, without penalty or further obligation, if any person significantly involved in initiating, negotiating, securing, drafting or creating this Agreement on behalf of the Party is, at any time while this Agreement or any extension is in effect, an employee, agent or consultant of Administrator with respect to the subject matter of this Agreement.

3.7.3. The Administrator will remain compliant with all Federal immigration laws and regulations relating to employees and warrants its compliance with A.R.S. § 23-214, Subsection A and 41-4401.

3.7.4. Administrator shall comply with Executive Order 2023-1, which mandates that all persons, regardless of race, color, religion, sex, age, or national origin shall have equal access to employment opportunities, and all other applicable state and Federal employment laws, rules, and regulations, including the Americans with Disabilities Act. Administrator shall take affirmative action to ensure that applicants for employment and employees are not discriminated against due to race, creed, color, religion, sex, national origin or disability.

3.7.4.1. Administrator shall comply with Executive Order 2023-09 prohibiting race-based hair discrimination.

3.7.5. To the extent applicable, Administrator warrants it is not engaged in a boycott of Israel as defined by A.R.S. §35-393.01.

3.7.6. Pursuant to A.R.S. § 35-394, to the extent applicable, Administrator does not use the forced labor, or any goods or services produced by forced labor, of ethnic Uyghurs in the People’s Republic of China.

3.8 Performance Reporting and Evaluation of the Administrator: The Administrator shall present a written annual report to the Collaborative addressing: (a) data security metrics, including any Security Incidents; (b) software Vendor performance and compliance; (c) budget and funding reporting; (d) user access statistics and any access-related issues; and (d) status of all open audit findings.

3.8.1. The Collaborative shall conduct an evaluation of the Operator after four years of DWEL-AZ project operations and in accordance with DWEL-AZ policies and procedures.

3.9 Audit Rights: Any Party (or a group of Parties representing a supermajority, defined as two-thirds of then-current Parties) may request an independent audit of the Administrator's operations under this Agreement, at the requesting Party's or Parties' expense, no more than once per calendar year. The Administrator shall cooperate fully with any such audit and provide timely access to records, personnel, and systems.

4. DWEL-AZ Collaborative Structure, Role, and Responsibilities:

A community-led data governance framework, established through collaborative input from participating organizations and community stakeholders, provides overarching guidance for data stewardship and guides how data is shared and used under this agreement. While this framework is not detailed herein, all parties acknowledge its purpose and agree to operate in alignment with its principles.

5. Term and Termination:

The term of this Agreement shall commence on the Date of Last Signature and shall terminate in accordance with the terms set forth herein through June 30, 2028. Through mutual written agreement of the Parties, this agreement may be extended or amended, as applicable. Any Party may terminate its rights and obligations under this Agreement at any time by giving sixty (60) days' written notice to the other Parties. In the event of such termination, the Agreement will continue in full force and effect between the remaining Parties, provided that this Agreement will terminate automatically in its entirety if all of the Parties have terminated their rights and obligations under this Agreement. The Parties agree that the terminating Party's Data is relevant for the Goals and shall remain in the Data Warehouse unless the terminating Party provides the Collaborative with written documentation of applicable laws preventing such retention of the terminating Party's Data in the Data Warehouse in identifiable form. The terminating Party may instruct the Administrator to cease all new third-party data sharing or data access within 30 days of termination. The Parties agree that aggregated, de-identified data originating from the terminating Party's Data shall remain in the Data Warehouse. The terminating Party shall be

responsible for ensuring maintenance of such Party's Release of Information forms pursuant to the DWEL Project record retention schedule.

The obligations set forth in Sections 2.8 (Data Use Restrictions), 2.9 (Security and Privacy Programs), 9 (Indemnification), 11 (Confidentiality), 12 (Governing Law), and 13 (Dispute Resolution) shall survive the expiration or termination of this Agreement with respect to any Party.

6. Additional Parties:

Additional Parties to this Agreement joining after the Effective Date shall execute an undertaking in the form attached hereto as Exhibit B without the need to formally amend this Agreement. Each of the Parties hereby authorizes and appoints Solari as the signature for purposes of executing undertakings with any acceding party that wishes to become bound by, and a party to, this Agreement after the Effective Date.

7. Compliance with Laws:

Each Party shall comply with applicable law, including with respect to accessing, using, and disclosing, and the recordkeeping with respect to, the Data. Without limiting the generality of the foregoing, each Party shall: (a) obtain any legally required authorizations from Clients to the extent necessary for the Party's disclosure of Data to the Data Warehouse and Participants' access thereto to support the Goals; (b) and honor any legally required opt-outs as required under applicable law and notify Solari of such opt outs applicable to the maintenance and use of Data; and (c) notify Solari of any suspected violation of any Party's obligations under this Agreement.

8. Cooperation:

The Parties shall provide each other with such information and such assistance as may be reasonably necessary for the Parties to meet their respective obligations under this Agreement and applicable law, including responding to requests or notices from a data subject or a regulatory authority.

9. Indemnification:

9.1. Except as otherwise provided in Section 9.2 below, each Party ("**Indemnifying Party**") shall indemnify, defend, and hold harmless each of the other Parties ("**Indemnified Party/Parties**") from and against any and all liability, damages, loss, fines, penalties, or expense (including reasonable attorneys' fees) arising from any third-party claim based upon the Indemnifying Party's breach of its obligations under this Agreement, negligence, or willful

misconduct in connection with the handling of Data or a breach of their obligations under Section 2.9.

9.2. To the fullest extent permitted by law, each Party shall defend, indemnify, and hold harmless AHCCCS, and its departments, agencies, boards, commissions, universities, officers, officials, agents, and employees (hereinafter referred to as "**Indemnitee**") from and against any and all claims, actions, liabilities, damages, losses, or expenses (including court costs, attorneys' fees, and costs of claim processing, investigation and litigation) (hereinafter referred to as "**Claims**") for bodily injury or personal injury (including death), or loss or damage to tangible or intangible property caused, or alleged to be caused, in whole or in part, by the negligent or willful acts or omissions of the Party or any of its owners, officers, directors, agents, employees or Subcontractors. This indemnity includes any claim or amount arising out of, or recovered under, the Workers' Compensation Law or arising out of the failure of such Party to conform to any federal, state, or local law, statute, ordinance, rule, regulation, or court decree. It is the specific intention of the parties that the Indemnitee shall, in all instances, except for Claims arising solely from the negligent or willful acts or omissions of the Indemnitee, be indemnified by Party for those claims listed above. It is agreed that each Party will be responsible for primary loss investigation, defense, and judgment costs where this indemnification is applicable. In consideration of the award of this contract, the Party agrees to waive all rights of subrogation against the State of Arizona, its officers, officials, agents, and employees for losses arising from the work performed by the Contractor for the State of Arizona. This indemnity shall not apply if the Party or Subcontractor(s) is/are an agency, board, commission or university of the State of Arizona.

9.3 In addition to its obligations under Section 9.1, Solari, in its capacity as Administrator, shall indemnify, defend, and hold harmless each of the other Parties from and against any and all liability, damages, loss, fines, penalties, or expense (including reasonable attorneys' fees) arising from the Administrator's material breach of its obligations under Section 3.

10. Insurance Requirements:

Each Party shall procure, maintain, and shall require any contractors and Vendors to procure and maintain, until all their obligations have been discharged, including any warranty periods under this Agreement, insurance against claims for injury to persons or damage to property arising from, or in connection with, the performance hereunder by the Party, its agents, representatives, employees, or subcontractors. In the event a Party is a State of Arizona agency, board, commission, or university, then the Insurance Requirements shall not apply. Such Party that is a State of Arizona agency, board, commission, or university shall provide a certificate of self-insurance instead.

10.1. Certificate(s) of Insurance – Upon request from the Collaborative, each Party shall submit current Certificate(s) of Insurance (COI) and Endorsements within ten (10) days of request and maintain a valid Certificate of Insurance on file with Solari Inc.

10.2. Insurance requirements herein are the minimum requirements and in no way limit the indemnity covenants contained in this Agreement. No Party warrants that the minimum limits contained herein are sufficient to protect any Party from liabilities that arise out of the Party's obligations under this Agreement, and any Party is free to obtain additional insurance.

10.3. Minimum Scope and Limits of Insurance - Each Party shall obtain and maintain coverage with limits of liability not less than those stated below.

10.3.1. Commercial General Liability (CGL) – Occurrence Form Policy shall include bodily injury, property damage, and broad form contractual liability coverage.

10.3.1.1. General Aggregate $2,000,000

10.3.1.2. Products – Completed Operations Aggregate $1,000,000

10.3.1.3. Personal and Advertising Injury $1,000,000

10.3.1.4. Damage to Rented Premises $50,000

10.3.1.5. Each Occurrence $1,000,000

10.3.2. Cyber/Network Security and Privacy Liability

10.3.2.1. General Aggregate $2,000,000

10.3.2.2. Each Claim $1,000,000

10.3.2.3. Cyber Liability shall include coverage for civil, regulatory, and statutory damages, contractual damages, data breach management exposure, and any loss of income or extra expense as a result of actual or alleged breach, violation or infringement of right to privacy, consumer data protection law, confidentiality or other legal protection for personal information.

11. Confidentiality:

The Parties shall comply with all applicable State and federal statutes, rules and regulations regarding the use and disclosure of information including, but not limited to, Data. The Parties agree that Solari has created the Data Warehouse and DWEL Project in its capacity as Administrator and not as a "business associate" (as that term is defined in HIPAA) to any Participant. Notwithstanding the foregoing, to the extent any Data constitutes protected health

information ("**PHI**") as defined in HIPAA, all applicable Parties agree to comply with the requirements applicable to a business associate under 45 CFR §§ 164.502(e) and 164.504(e) with respect to such PHI, including without limitation the requirements regarding use, disclosure, safeguarding, breach notification, and return or destruction of PHI. The Parties shall negotiate and execute a Business Associate Agreement as a supplement to this Agreement if circumstances require. The Parties agree that the Data Warehouse and DWEL Project do not constitute a data broker and no purpose of this Agreement, Data Warehouse, or DWEL Project is to facilitate the sale of personal information.

12. Governing Law:

This agreement will be governed by and interpreted in accordance with the laws of the state of Arizona, without giving effect to any principles that would require the application of the law of another jurisdiction. The United Nations Convention on the international sale of goods does not apply to this agreement. For purposes of all claims brought under this agreement, each of the parties hereby irrevocably submits to the exclusive jurisdiction of the state and federal courts located in the state of Arizona.

13. Dispute Resolution:

The parties to this Agreement agree to resolve all disputes arising out of or relating to this Agreement, after exhausting applicable administrative review, through mediation and then arbitration to the extent required by A.R.S. §12-1518.

In any dispute over or in any way related to the provisions of this Agreement, and in all other disputes among the Parties (the "**Disputing Parties**") (including issues of enforceability, termination, and arbitrability), the dispute shall:

13.1. Be professionally, promptly, and under commercially reasonable circumstances presented and negotiated in good faith between the Disputing Parties.

13.2. If negotiations fail or upon the expiration of one (1) month of the event(s) giving rise to the dispute, whichever is sooner, the dispute may then be submitted to non-binding mediation. The Disputing Party shall apply to the American Arbitration Association for a mediator, with the mediation to take place in Phoenix, Arizona.

13.3. In the event mediation fails to resolve all the issues between or among the Disputing Parties, or if mediation is not held within two (2) months of the event(s) giving rise to the dispute, then the matter or any remaining matters shall be submitted to final, non-appealable, binding arbitration. The arbitration shall be held by the American Arbitration Association in accordance with the Commercial Arbitration Rules of the American Arbitration Association. The place of

arbitration shall be Phoenix, Maricopa County, Arizona. The arbitration will be conducted in English. The arbitrator may issue any preliminary, injunctive, and/or equitable relief. Nothing in this Section will serve to restrict the ability to apply for emergency relief. Notwithstanding the foregoing, any Party may seek emergency temporary, preliminary, or permanent injunctive relief in any court of competent jurisdiction, without first exhausting the mediation and arbitration procedures set forth herein, with respect to: (a) any actual or threatened Data Breach; (b) any actual or threatened unauthorized use, disclosure, or sale of Data; or (c) any actual or threatened breach of the confidentiality obligations in Section 11. The prevailing party in any action seeking injunctive relief shall be entitled to an award of its reasonable attorneys' fees and costs as determined by the court as part of any final ruling on such matter. Any Party may, after failure of the negotiation and mediation procedures above, commence arbitration of the dispute by sending a written request for arbitration to all other Disputing Parties. The request shall state the nature of the dispute to be resolved by arbitration, and arbitration shall be commenced as soon as practical after such Parties receive a copy of the written request. The Parties may not bring suit regarding any disputes, controversies, or claims subject to this Section of this Agreement in any venue other than an arbitration pursuant to this Section of this Agreement, except to enforce this Section or enforce an arbitral award made pursuant to this Section. If a Party attempts to bring an action in violation of this Section, the Parties agree that the other Party(ies) will be entitled to the arbitrator or judge entering an injunction to enjoin such unauthorized action. All Parties shall initially share the cost of arbitration, but the prevailing Party or Parties shall be awarded reasonable attorney's fees, costs, and other expenses incurred in the arbitration. All arbitration decisions shall be final, binding, and conclusive on all the Parties to arbitration, and legal judgment may be entered based upon such decision in accordance with applicable law in any court having jurisdiction to do so. The Parties agree that the arbitral award shall be recognized by any applicable courts pursuant to all applicable statutes, conventions, and treaties. The Parties agree that this Agreement concerns interstate commerce for purposes of the Federal Arbitration Act and the Federal Arbitration Act shall apply.

14. Miscellaneous:

14.1. This Agreement sets forth the entire agreement and understanding between the Parties hereto with respect to the subject matter hereof and, except as specifically provided herein, supersedes, and merges all prior oral and written agreements, discussions, and understandings between the Parties with respect to the subject matter hereof.

14.2. This Agreement may not be amended or modified except in a writing duly executed by authorized representatives of all then-current Parties.

14.3. If any provision of this Agreement is invalid or unenforceable for any reason in any jurisdiction, such provision will be construed to have been adjusted to the minimum extent necessary to cure such invalidity or unenforceability. The invalidity or unenforceability of one or more of the provisions contained in this Agreement will not have the effect of rendering any such provision invalid or unenforceable in any other case, circumstance or jurisdiction, or of rendering any other provisions of this Agreement invalid or unenforceable whatsoever.

14.4. No waiver under this Agreement will be valid or binding unless set forth in writing and duly executed by the Party against whom enforcement of such waiver is sought. Any such waiver will constitute a waiver only with respect to the specific matter described therein and will in no way impair the rights of the Party granting such waiver in any other respect or at any other time.

14.5. Except in the case of a merger, acquisition or change in control, no Party may assign any of its rights or delegate any of its duties under this Agreement without the express, prior written consent of the other Parties, and, absent such consent, any attempted assignment or delegation will be null, void and of no effect. In the event of a merger, acquisition or change in control, the assigning Party must provide notice to the other Parties of such assignment within twenty (20) business days of such occurrence. This Agreement shall be binding upon the Parties' successors and permitted assignees.

14.6. This Agreement may be executed in any number of counterparts, each of which when so executed will be deemed to be an original and all of which when taken together will constitute one Agreement. Signatures affixed by electronic means will have the same validity as manual signatures.

14.7. With the exception of the Parties to this Agreement, there shall be no third-party beneficiaries under or related to this Agreement.

14.8. A Party shall not be deemed to be in violation of the terms of this Agreement if it is prevented from performing any of its obligations by reason of severe weather or storms; earthquakes or other disruptive natural occurrences; strikes or other labor unrest; power failures; nuclear or other civil or military emergencies; terrorist attacks; acts of legislative, judicial executive or military authorities; or any other occurrence or act that are not within reasonable control. This section shall not apply to obligations imposed under applicable law.

14.9. The Parties are and at all times shall be acting as independent contractors, and are not acting in any way as employees, agents, joint ventures or partners with any other Party to this Agreement.

14.10 Notices. All notices, requests, demands, and other communications required or permitted under this Agreement shall be in writing and shall be deemed duly given: (a) when

delivered by hand; (b) one (1) business day after deposit with a nationally recognized overnight courier service, prepaid; or (c) upon confirmed receipt if sent by email to the address specified below. Notices shall be addressed to the Parties at the addresses set forth in the preamble of this Agreement, or to such other address as a Party may designate by written notice to the other Parties.

[SIGNATURES APPEAR ON THE FOLLOWING PAGE(S)]

IN WITNESS WHEREOF, the Parties hereto have caused this Agreement to be executed by their duly authorized representatives as of the Effective Date.

ADMINISTRATOR: Solari, Inc. By: _____ Its: _____ Dated: _____	Role of Organization: _____ _____ By: _____ Its: _____ Dated: _____
Role of Organization: _____ _____ By: _____ Its: _____ Dated: _____	Role of Organization: _____ _____ By: _____ Its: _____ Dated: _____
Role of Organization: _____ _____ By: _____ Its: _____ Dated: _____	Role of Organization: _____ _____ By: _____ Its: _____ Dated: _____

EXHIBIT A.1

FORM OF DATA

This Agreement Appendix is made pursuant to that certain DWEL-AZ Collaboration and Data Sharing Agreement ("Agreement") by and between the Parties, is effective as of Date of Last Signature ("Appendix Effective Date"). Capitalized terms used in this Appendix that are not defined in the Appendix have the meanings given to them in the Agreement.

1. Party Name: **Arizona Health Care Cost Containment System (AHCCCS)**

2. Data to Be Shared, Received and/or Accessed:
   - 2.1. AHCCCS will only provide member information to the DWEL-AZ Data Warehouse administered by Solari and developed and maintained by the software Vendor if a valid signed Member Release of Information (ROI) Form has been completed. A signed ROI indicates a member has given authorization for AHCCCS to disclose their data to the DWEL-AZ Project for the purposes stated in this agreement.
     - 2.1.1. ROIs will be collected both on paper and electronically by various service providers and transmitted to the DWEL-AZ Data Warehouse where they are collected and standardized.
     - 2.1.2. The DWEL-AZ Data Warehouse can provide AHCCCS with identifying record information for each member that has an authorized valid ROI on file. A file with the copies of the ROI document will also be provided.
     - 2.1.3. Once AHCCCS receives the identifying record data for authorized members, the member will be identified in AHCCCS' systems. Then only the member data elements agreed upon by AHCCCS will be transmitted to the DWEL-AZ Data Warehouse.

   - 2.2. Information shared from AHCCCS back to DWEL-AZ includes, but is not limited to: demographic information (AHCCCS ID, name, DOB, date of death, sex, race, ethnicity, language, tribal indicator, phone, and address) and medical enrollment information (AHCCCS enrollment date(s), health plan name and type, justice involvement indicator, high-cost high needs status, young adult transitional indicator (YATI), and eligibility for acute and/or long-term care).

   - 2.3. Part 2 Data will not be released.

   - 2.4. Members may revoke their authorization for AHCCCS to disclose their data to the DWEL-AZ Project at any time by submitting a written request to the Administrator after which no additional data for that member will be disclosed. Data previously disclosed pursuant to a valid ROI will remain in the data warehouse and be subject to the applicable retention schedule, unless

otherwise required by law, however any subsequent use of the Data is prohibited after revocation..

2.5. Per statutory requirements, the data will be retained in the DWEL-AZ Data Warehouse for up to six (6) years and will be securely destroyed thereafter, unless subject to a legal hold or other regulatory requirement that requires longer retention.

3. Data System to Be Accessed:
   The data exchange contemplated in this Appendix shall involve the following systems:
   3.1. The DWEL-AZ Data Warehouse platform administered by Solari Inc. with technical support from the software Vendor.

   3.2. Arizona state Medicaid data systems, comprising multiple integrated systems including Arizona's Prepaid Medical Management Information System (PMMIS) and related data infrastructure. AHCCCS shall manage and maintain the secure file transfer protocol (SFTP) environment used for data exchanges under this Agreement.

4. Method and Timing of Access:
   4.1. AHCCCS will work with the software Vendor directly to establish the method and timing of access or delivery. Data for consenting members will be requested from AHCCCS daily.

5. Additional Permitted Business Purposes / Restricted Permitted Business Purposes:
   5.1. Member Consent Management - Solari will work with the DWEL-AZ software Vendor to implement a consent review and quality assurance process.
   5.2. Consent review: Solari will pull and review thirty (30) randomly selected release of information (ROI) forms on a quarterly basis. Frequency of the reviews may be reduced to semi-annually (twice yearly) if after four (4) consecutive quarters no significant issues or trends are identified. AHCCCS will determine what issues or trends qualify as significant. Solari will adhere to the following ROI review procedures:
      5.2.1. Review all 30 randomly selected ROI for the following:
         5.2.1.1. Verify the ROI is for the correct Member.
         5.2.1.2. Names are legible.
         5.2.1.3. Signatures present.
         5.2.1.4. Member signature.
         5.2.1.5. Person obtaining consent/witness signature.
         5.2.1.6. Date signed present.
         5.2.1.7. Birthdate present and establishes the age of 18+ at time of signing.

5.2.1.8. If the age is under 18 at the time of signing, verification of emancipation is required.
5.2.1.9. Ensure consent time period is current.
5.2.1.10. Check to see if consent was signed within the 1-year time frame.
5.2.1.11. Check the "Specify other expiration date" field to ensure consent has not expired.
5.2.1.12. Check if consent has been revoked.
5.2.1.13. Completion of all required fields.
5.2.1.14. Use of current and approved ROI version as per date signed.
5.2.1.15. Confirm original signed consent forms are stored securely and maintained for the required retention period.

5.3. Consent review reporting: Solari will produce an ROI review report and provide it to AHCCCS no later than thirty (30) days after that review has been completed. If issues are found, then all issues must be documented in the report and Solari will work with the appropriate provider/entity for Member follow-up and submission of new ROI(s) that address all identified deficiencies within a reasonable timeframe noted in the report.

If deficiencies are identified in the first sample set, AHCCCS has the discretion to request Solari pull an additional 30 randomly selected ROI for review following the process outlined above. If deficiencies are found in the second sample set of ROI, then AHCCCS may again request the process repeat with Solari pulling 30 new randomly selected ROI for review until no issues are identified in a 30 ROI sample set.

5.4. Member consent audits: Pursuant to A.R.S. § 35-214, at any time during the term of this Agreement and five (5) years thereafter, the consent management system and materials shall be subject to audit by the State and, where applicable, the Federal Government, to the extent that the materials and processes relate to the performance of this Agreement. AHCCCS will deliver copies of the audit report to Solari no later than thirty (30) days after the audit has been completed. Solari shall resolve all audit findings noted in the audit report within the timeframe(s) noted in the report. Unresolved infractions of the system constitute grounds for termination of the Agreement at AHCCCS's discretion.

EXHIBIT A.2

FORM OF DATA

This Agreement Appendix is made pursuant to that certain DWEL-AZ Collaboration and Data Sharing Agreement ("Agreement") by and between the Parties, is effective as of Date of Last Signature ("Appendix Effective Date"). Capitalized terms used in this Appendix that are not defined in the Appendix have the meanings given to them in the Agreement.

1. Party Name: **Maricopa Regional Continuum of Care (MRCoC) ; Arizona Balance of State CoC (AzBOSCoC); Tucson-Pima Collaboration to End Homelessness (TPCH)**
2. Data to Be Shared, Received and/or Accessed:
   2.1. The Continuum of Care ("CoC") shall make available ~~for transfe~~r to the DWEL-AZ Data Warehouse all HUD-standardized data elements, as defined in the most current HMIS Data Standards Manual, for all HMIS project types, as well as all Coordinated Entry data elements associated with Coordinated Entry assessments maintained within the CoC's Homeless Management Information System ("HMIS"). ~~Ongoing data transfers shall include records associated with clients, enrollments, and services that have been active within the preceding eighteen (18) months.~~
   2.2. The CoC shall ~~complete a one-time historical data transfer~~ make available the data elements described in section 2.1 consisting of only records associated with individuals who have had an active enrollment or service record within the previous seven (7) years. This historical transfer shall include all applicable data for such records dating back to January 1, 2017.
   2.3. Ongoing data transfers shall include records associated with clients, enrollments, and services that have been active within the preceding eighteen (18) months.
   ~~2.3.~~2.4. The CoC may access their data and other data from DWEL-AZ by utilizing the DWEL access and data request process.
3. Data Systems Utilized:
   3.1. The data exchange ~~contemplated~~ in this Appendix shall involve the following systems:
      3.1.1. The Homeless Management Information Systems (“HMIS”) of MRCoC, AzBOSCoC, and TPCH.
      3.1.2. The DWEL-AZ Data Warehouse platform administered by Solari Inc.
4. Method and Timing of Access:
   4.1. Current-State Data Transfer. The DWEL-AZ data warehouse shall receive the data elements no less frequently than nightly. The specific timing of data transfers or access shall not be defined herein but shall be sufficient to meet the business and operational needs of the Parties.
      4.1.1. Transfer method will use SFTP with encryption.
      4.1.2. The respective software vendors or technical representatives of the Parties shall collaborate to make changes to method(s) for data transfer in support of authorized business purposes. Such method(s) must comply with applicable data security and privacy standards, including those set forth in the DWEL-AZ ~~Project’s internal~~ policies and any relevant state or federal laws and regulations.
   4.2. Future-State Shared-Platform Access. When the applicable CoC’s HMIS and the DWEL-AZ Data Warehouse are hosted within, integrated through, or otherwise accessible through a shared Open Path technology environment, the Data identified in Section 2 may be made available to authorized DWEL-AZ personnel through secure system access, database views, application programming interfaces, automated data pipelines, or another mutually approved technical method. Such access may replace or supplement the file transfers described in Section 4.1.

~~4.2.~~4.3. Transition Between Methods. The Parties' authorized technical representatives shall coordinate the transition from one access or transfer method to another. During a transition, the Parties may operate the existing and replacement methods concurrently for validation, reconciliation, continuity, and data-quality purposes. The replacement method shall become the primary method after the Parties confirm that it is operational and that appropriate security, access-control, and data-quality safeguards are in place.

5. Additional Permitted Business Purposes / Restricted Permitted Business Purposes:
   5.1. DWEL-AZ's Privacy Notice and related practices shall meet or exceed the standards and limitations established in the CoC Privacy Notice. Following the transfer of Data, data use, disclosure, and further sharing shall remain subject to DWEL-AZ's Privacy Notice and Practices.

EXHIBIT B

FORM OF UNDERTAKING

This Undertaking is made on [DATE] ("Undertaking Effective Date").

BETWEEN: [PARTY NAME] (the "Acceding Entity") and Solari, Inc, signing on its own behalf as Administrator and on behalf of all the other Parties to the Agreement

RECITALS:

WHEREAS, this Undertaking operates to update the Collaboration and Data Sharing Agreement dated _____ by admitting the Acceding Entity as an additional Party to the Agreement as of the Undertaking Effective Date.

WHEREAS, the Acceding Entity wishes to become an additional Party to the Agreement and has agreed to accede to the Agreement on and subject to the terms and conditions set out in this Undertaking, the Collaboration and Data Sharing Agreement and the attached Data Appendix.

IT IS HEREBY AGREED AS FOLLOWS:

1. Definitions and Interpretation. Terms used but not defined in this Undertaking will have the same meanings set forth in the Agreement and Participant Agreement Appendix.

2. Accession of the Acceding Entity

a. Solari Inc. (as the entity approved by the Collaborative to execute this Undertaking) hereby admits the Acceding Entity as an additional Party under the Agreement as of the Undertaking Effective Date.

b. The Acceding Entity undertakes to Solari Inc.to observe and be bound by all the terms of the Agreement to the intent and effect that the Acceding Entity will be an additional Party to the Agreement and a Participant as of the Undertaking Effective Date.

c. The Agreement will continue and remain in full force and effect and the Agreement, and this Undertaking will be read and construed as one document.

3. Counterparts. This Undertaking may be executed in counterparts and both of those counterparts taken together will be deemed to constitute one and the same instrument.

IN WITNESS WHEREOF, the Parties hereto have caused this Undertaking to be executed by their duly authorized representatives as of the Undertaking Effective Date.

Solari, Inc. ("Solari") 1275 W Washington Street, Suite 210 Tempe AZ, 85288 (602) 427-4600	Name of Organization: Address: Phone Number:

Maricopa Regional Continuum of Care

Board Meeting Minutes

September 8, 2026

This meeting was conducted in person only.

MEMBERS	ATTENDANCE
Tamara Bridwell, Maricopa County	Present
Tim Burch, Co-Chair, City of Tempe	Present
Councilmember Wally Campbell, City of Goodyear	Not Present
David Crummey, PNC Bank	Present
Elizabeth da Costa, AHCCCS	Present
Jason Flam, City of Mesa	Present
Friend Kenny, Youth Action Board	Not Present
Emma Garcia, Valley of the Sun United Way	Present
Councilmember Doreen Garlid, City of Tempe	Present
Vice Mayor Kesha Hodge Washington, City of Phoenix	Present
Gabriel Jaramillo, Vitalyst Health Foundation	Not Present
Benjamin Jeffrey, MACV Foundation	Present
Matthew Kelly, Co-Chair, Mercy Care	Present
Tianna Matthews, Maricopa County Sheriff's Office	Not Present
Rachel Milne, City of Phoenix	Present
Gabe Priddy, Phoenix Rescue Mission	Present
Arianna "Nikki" Ramirez, Copa Health	Present
Amy Schwabenlender, Keys to Change	Not Present
Nathan Smith, CASS	Not Present
Amy Sullivan, City of Peoria	Present
Charles Sullivan, Arizona Behavioral Health Corporation	Present
Maria Wildey, Community Bridges, Inc.	Not Present

1. Call to Order

The meeting of the Maricopa Regional Continuum of Care (CoC) Board was called to order by Co-Chair Kelly at 1:42 pm. Roll call was taken to confirm a quorum of members was present.

2. Call to the Audience

Co-Chair Burch asked MAG staff whether any public comments had been received. MAG staff confirmed that there were no public comments received and no one had offered public comments at that time.

3. Informational Items

Co-Chair Kelly noted that there were no informational items on the agenda for this meeting.

4. Approval of Consent Agenda

Co-Chair Kelly noted that there were no informational items on the agenda for this meeting.

5. Executive Session – RFI/RFP Workgroup Update

Co-Chair Kelly introduced item 5 and noted that the Request for Information (RFI)/Request for Proposals (RFP) Workgroup has requested to provide an update on the group's progress and next steps in a Board executive session. The Board may vote to convene into executive session for discussion regarding items sensitive to the CoC's request for proposals process.

Co-Chair Kelly reminded Board members that only members who have previously signed the attestation that was sent out prior to the meeting will be considered non-conflicted and able to join the executive session. All conflicted Board members, staff members, and members of the public must leave the room during executive session.

Co-Chair Kelly requested a motion to approve the Board entering executive session. Emma Garcia moved to approve, and Vice Mayor Kesha Hodge Washington seconded the motion. The motion passed with the following members voting in favor: Tamara Bridwell, Tim Burch, David Crummey, Elizabeth da Costa, Jason Flam, Emma Garcia, Councilmember Doreen Garlid, Vice Mayor Kesha Hodge Washington, Benjamin Jeffrey, Matthew Kelly, Rachel Milne, Gabe Priddy, Nikki Ramirez, Amy Sullivan, and Charles Sullivan.

6. Action on RFI/RFP Workgroup Recommendations

Following the Board's executive session, Co-Chair Burch welcomed conflicted members, staff, and members of the public back into the room at 4:11 pm.

Co-Chair Burch requested a motion on the RFI/RFP Workgroup Recommendations. Vice Mayor Kesha Hodge Washington moved to direct staff to establish a conflict of interest policy under which all Board members would sign an attestation stating that they are not conflicted. The motion further specified that Board members must notify the Board in writing within a set time frame if a conflict arises, that a firewall must be established so that any conflicted member does not participate in discussions related to the RFP, and that any conflicted member must recuse themselves from all Board decisions or discussions related to the RFP. Councilmember Doreen Garlid seconded the motion.

During discussion, the Board raised the question of whether staff should develop the policy or whether it would be more appropriate for the RFI/RFP Workgroup's consultant to do so. As a result, the motion was amended to direct the consultant, Kristy, to develop the conflict of interest policy instead of staff. The amended motion was accepted by the motion maker.

Vice Mayor Kesha Hodge Washington further added to the motion to adopt the RFP with the changes discussed and to adopt timeline number two. The Board considered whether the motion needed to explicitly name the timeline or whether stating it generally was sufficient, and Board members agreed that the language as stated was adequate. Benjamin Jeffrey seconded the amended motion and the motion was approved with the following members voting in favor: Tamara Bridwell, Tim Burch, David Crummey, Elizabeth da Costa, Jason Flam, Emma Garcia, Councilmember Doreen Garlid, Vice Mayor Kesha Hodge Washington, Benjamin Jeffrey, Matthew Kelly, Rachel Milne, Gabe Priddy, Nikki Ramirez, Amy Sullivan, and Charles Sullivan.

7. Request for Future Agenda Items

Co-Chair Kelly asked if any members had requests for future agenda items.

Co-Chair Burch raised an item regarding transition support, noting that the Board is looking for contingency funding for staffing entity transition support if necessary. Co-Chair Burch stated that any such request or decision would go to the Executive Committee.

David Crummy referenced Benjamin Jeffrey's earlier idea about providing a "how did we get here" presentation, explaining that it would be helpful to outline how our CoC developed its current structure, how the various components work together, and how our system compares to other Continuums of Care. Co-Chair Kelly noted that the Board

has previously discussed holding a Board retreat, and that part of the retreat would include a more in-depth overview of the Continuum of Care.

Rachel Milne suggested that staff send out a survey, or a similar tool, to assess where each Board member currently stands in terms of their knowledge base ahead of the Board retreat.

8. Board Roundtable

Co-Chair Burch asked if any members had items to share for the Board roundtable. None were noted.

Adjournment

There being no further business, the Board meeting adjourned at 4:11 pm.

Agenda Item 4B

Maricopa Regional Continuum of Care

Board Meeting Minutes

September 22, 2026

This meeting was conducted in person and virtually.

MEMBERS	ATTENDANCE
Tamara Bridwell, Maricopa County	Virtual
Tim Burch, Co-Chair, City of Tempe	Not Present
Councilmember Wally Campbell, City of Goodyear	Not Present
David Crummey, PNC Bank	Virtual
Elizabeth da Costa, AHCCCS	Virtual
Jason Flam, City of Mesa	Not Present
Friend Kenny, Youth Action Board	Not Present
Emma Garcia, Valley of the Sun United Way	Not Present
Councilmember Doreen Garlid, City of Tempe	Virtual
Vice Mayor Kesha Hodge Washington, City of Phoenix	Not Present
Gabriel Jaramillo, Vitalyst Health Foundation	Virtual
Benjamin Jeffrey, MACV Foundation	In-Person
Matthew Kelly, Co-Chair, Mercy Care	In-Person
Tianna Matthews, Maricopa County Sheriff's Office	Not Present
Rachel Milne, City of Phoenix	Not Present
Gabe Priddy, Phoenix Rescue Mission	Virtual
Arianna "Nikki" Ramirez, Copa Health	Virtual
Amy Schwabenlender, Keys to Change	Virtual
Nathan Smith, CASS	In-Person
Amy Sullivan, City of Peoria	Virtual
Charles Sullivan, Arizona Behavioral Health Corporation	In-Person
Maria Wildey, Community Bridges, Inc.	Virtual

1. Call to Order

The meeting of the Maricopa Regional Continuum of Care (CoC) Board was called to order by Co-Chair Kelly at 2:04 pm. Roll call was taken to confirm a quorum of members was present.

2. Call to the Audience

Co-Chair Kelly asked MAG staff whether any public comments had been received. MAG staff confirmed that there were no public comments received and no one had offered public comments at that time.

3. FY2026 NOFO Preliminary Priority Listing Selection

Co-Chair Kelly noted that there were no items on the agenda for information or consent only, and introduced Natalie Davenport, MAG Senior Planner, to present the FY2026 NOFO Preliminary Priority Listing Selection.

Natalie Davenport opened the item by providing context on the status of the FY2026 Notice of Funding Opportunity (NOFO) competition. The competition had been paused in August following a court-ordered stay. On September 17, 2026, the Court of Appeals granted the U.S. Department of Housing and Urban Development (HUD) an emergency motion for a stay, clearing the way for the competition to proceed. On September 18, HUD reissued the CoC competition with a new submission due date of September 30, 2026. The reissued competition is substantially the same as before, with two key updates: the new due date and the introduction of a rental assistance waiver allowing applicants to provide rental assistance under certain new project types. Davenport noted that an organization had filed an emergency motion for a stay the night before the meeting; no court response had been received, and the community was proceeding on the assumption that no interruption would occur before September 30. Board members with a conflict of interest were asked to recuse and sit with the audience for the duration of the item.

The Rank and Review Committee (RRC) — comprising eight non-conflicted community members — had completed initial scoring before the August pause. Prioritization and final ranking were completed the morning of September 22. Samantha Jackson, Housing and Homelessness Director at Valley of the Sun United Way, Rose Kent of Blue Cross Blue Shield of Arizona, and Brian Planty of the City of Avondale presented on behalf of the committee. The Board priorities established earlier in the summer placed renewal projects in Tier 1 at 60 percent of overall funding, with the Homeless Management Information System (HMIS), coordinated entry, and projects without an Annual Performance Report held harmless at the top of Tier 1, followed by renewal Permanent Supportive Housing (PSH), and at least one family renewal or transition project preserved in Tier 1. Tier 2 prioritized domestic violence (DV) bonus projects by

score, followed by PSH and rapid rehousing renewals transitioning to new project types, then CoC bonus and reallocation projects ranked by score.

The committee presented two priority listing options. List 1 follows board priorities exactly, resulting in 1,192 PSH units, 54 rapid rehousing units, 759 transitional housing units, and 248 supportive services only slots, with approximately $240,102 in unused funding. List 2 preserves board priorities with two exceptions, removing two projects due to significant cost reasonableness concerns, and results in the same PSH and rapid rehousing unit counts as List 1, but increases transitional housing to 783 units and supportive services only slots to 452, with approximately $99,955 in unused funding. The committee recommended approval of List 2, citing preservation of PSH as a board priority, maximization of available funding by removing projects unlikely to be funded by HUD due to high per-unit cost, increased transitional housing and supportive services only units, and inclusion of a sober living project to strengthen the Consolidated Application score.

An extended Board discussion followed, centered on whether List 2 adequately reflected the Board's stated priority of preserving a non-DV-restricted family permanent housing project in Tier 1. Elizabeth da Costa raised concern that only a DV-restricted family project appeared in Tier 1, leaving families on the Family Housing Hub wait list without a non-DV-restricted CoC resource. Brian Planty explained that the committee applied Board priorities in conjunction with project scoring and that the limited pool of family renewal applicants constrained flexibility. Natalie Davenport confirmed that transition grant constraints further limited the ability to modify project amounts. Amy Sullivan noted that the region had lost the majority of points on system performance in the prior NOFO cycle, and that advancing lower-scoring agencies could further reduce the region's overall HUD score and competitiveness. Brian Planty echoed that concern, stating the committee's interviews, outcomes review, and grant writing assessments of certain lower-scoring family projects were disappointing, and that advancing them would continue to undermine system performance. Elizabeth da Costa countered that a family rapid rehousing renewal project scoring 51 and serving 55 families was only approximately four to five points below the DV project in Tier 1, and proposed asking higher-scoring providers to reduce their budgets to fit within the available Tier 1 balance while shifting DV projects to the top of Tier 2. Staff confirmed that renewal projects can be asked to reduce their funding requests, though providers may decline. A clarifying exchange established that the DV family project at position 14 in Tier 1 serves families with minor children in DV situations — not exclusively DV adults — which may have

contributed to miscommunication about whether the board's family permanent housing priority had been met. Co-Chair Kelly raised a question about a program appearing twice in the scoring with different scores; Brian Planty explained these were two completely different projects under a dual application approach, with only one moving forward as a transition grant converting shelter units to transitional housing.

Discussion continued into the afternoon. Staff advised that any Board modifications to the ranked list would need to be approved by 4:00 PM to maintain the timeline for the appeals process, and that Board modification of the priority ranking, while allowable under policy, would be without precedent in the community. Staff also flagged that List 2 contains only one application satisfying the sober living requirement of the NOFO — a scored point item in the Consolidated Application — and that reordering could affect that project's eligibility and result in a regional loss of points. Staff clarified the funding order mechanics: Tier 1 is exhausted first, then DV bonus projects, then permanent housing for families with children, then new transitional housing and supportive services only programs, then remaining renewals and new projects. The New Leaf program, as a renewal of a DV bonus project, would not qualify for the DV bonus funding tier and would not be funded if placed at the top of Tier 2 under that category. Elizabeth da Costa proposed moving the highest-scoring family rapid rehousing project into Tier 1 and asking it to submit an updated budget within the remaining Tier 1 balance, shifting DV projects to the top of Tier 2. Natalie Davenport noted that a pure score-based reordering would shift the entire list down, not only the DV projects, and could also displace the ABC Casa de Luz project. Tamara Bridwell expressed support for List 2 as maximizing limited resources and including the sober living project and increased transitional housing units, while remaining open to moving a family project into Tier 1 if supported by documented local justification. Councilmember Garlid expressed comfort with the discussion and stated support for List 2 without changes, noting concern that modifications could weaken the Consolidated Application. Amy Sullivan stated support for List 2 without any changes, acknowledging the 4:00 PM deadline. Benjamin Jeffrey and David Crummy also expressed support for Option 2 as presented, citing the depth of technical analysis performed by the committee and the risk of unintended consequences from last-minute changes.

Councilmember Garlid moved to approve Option 2, the Rank and Review Committee's recommended Ranked Project Priority List. Amy Sullivan seconded the motion. The motion passed with the following members voting in favor: Tamara Bridwell, David Crummey, Councilmember Doreen Garlid, Gabriel Jaramillo, Benjamin Jeffrey, Co-

Chair Matthew Kelly, Gabe Priddy, Nikki Ramirez, and Amy Sullivan. The following members voted against: Elizabeth da Costa. The following members recused: Amy Schwabenlender, Nathan Smith, Charles Sullivan, and Maria Wildey.

Key upcoming milestones following approval: the appeals window was to open immediately; appeals meetings were scheduled for Friday, September 25, 2026, if needed; consolidated application draft approval was scheduled for September 29, 2026; and submission was scheduled for that same afternoon. The committee also offered recommendations for future competitions, including strengthening service delivery impact for permanent housing projects, improving cost effectiveness through cost sharing, addressing the lack of family inventory, expanding regional representation to include the West Valley, increasing capacity to bring in new partners, improving front-end threshold review, and pursuing additional DV programs to avoid leaving up to $5,000,000 in DV funding unaccounted for.

4. Approval of Public Safety Coordination Policy

Natalie Davenport, MAG Senior Planner, presented the proposed Maricopa Regional Continuum of Care Coordination and Non-Interference with Local Efforts to Advance Protecting Public Safety Policy. The policy was prompted by notable changes in the FY2026 NOFO, including a HUD shift away from permanent housing, emphasis on employment and self-sufficiency, and new service requirements and partnerships. The Consolidated Application includes explicit language around treatment and recovery, encampment resolution, mitigation of illicit substance use in public spaces, and coordination with law enforcement.

The specific question driving the policy is Question 1C-10 (Protecting Public Safety / Cooperation with Law Enforcement), worth 14 points out of a maximum 214 points in the Consolidated Application. The question requires both a narrative response and an uploaded evidence document demonstrating coordination and non-interference with local public safety efforts; HUD has provided no guidance on the required form of the evidence. The question addresses advancing public safety, clearing tents and encampments, decreasing public use of illicit substances, utilizing standards to address danger to self or others, and compliance with the Sex Offender Registry and Notification Act (SORNA). Arizona is not fully SORNA compliant statewide, but the CoC operates within all applicable city, town, and state criteria.

Natalie Davenport explained that the CoC already has partnerships and coordination in place and is in compliance with local laws, but lacks a formal policy document to satisfy the upload requirement. The proposed policy is designed to reflect what the CoC already does — either as codified in existing policy or as ongoing community efforts — without committing the CoC to additional obligations. The policy affirms a service-first approach: the CoC coordinates with law enforcement and first responders but leads with services rather than an arrest-first approach. A key provision states that the CoC, its boards, committees, and funded agencies will not interfere with or impede local efforts, but the policy also explicitly preserves the CoC's and funded agencies' ability to provide housing and services to individuals impacted by local enforcement actions, including those in violation of a local law or ordinance. Davenport noted that several critical partnerships and memoranda of understanding requiring formal written agreements had been secured in the four days prior to the meeting. Earlier in the summer, the Board had approved an Advancing Recovery Policy addressing a separate explicit NOFO item; this policy addresses the remaining gap related to law enforcement collaboration. If approved, the policy would be uploaded to the CoC website and included as an attachment in the consolidated application.

Benjamin Jeffrey asked staff to clarify what the policy does not prevent the CoC from doing with respect to serving individuals impacted by local enforcement actions. Natalie Davenport confirmed that while the CoC will not impede law enforcement, the policy does not prevent CoC-funded providers or the CoC from serving individuals impacted by those actions; a person in violation of a local law or ordinance remains eligible for CoC housing and services. Benjamin Jeffrey also sought clarification that the policy applies to CoC-funded agencies and the CoC as a governance body, not to unfunded organizations operating independently, and asked whether CoC board priorities and CoC-funded projects can coexist within the 26 municipalities of Maricopa County. Natalie Davenport confirmed that all organizations and individuals within the jurisdictions are subject to relevant laws and ordinances, and distinguished between the broader continuum of partners and the CoC as a direct governance and funding body; the policy speaks to the CoC as a governance body and its funded agencies, not to the full informal membership or non-member providers.

Benjamin Jeffrey moved to approve the Maricopa Regional Continuum of Care Coordination and Non-Interference with Local Efforts to Advance Protecting Public Safety Policy. Amy Sullivan seconded the motion. The motion passed with the following members voting in favor: Tamara Bridwell, David Crummey, Councilmember Doreen

Garlid, Gabriel Jaramillo, Benjamin Jeffrey, Co-Chair Matthew Kelly, Gabe Priddy, Nikki Ramirez, Amy Sullivan, Elizabeth da Costa, Nathan Smith, Charles Sullivan, and Maria Wildey. The following members recused: Amy Schwabenlender.

5. Request for Future Agenda Items

Co-Chair Kelly asked if any members had requests for future agenda items.

Benjamin Jeffrey requested a future agenda item on the CoC's efforts to build agreements with providers and the broader community, specifically how the CoC can work more closely with other systems of care to triage, divert, and connect individuals to housing intervention services through behavioral health treatment providers, moving away from siloed approaches. Staff clarified the request as a future report on the CoC's efforts to engage other systems of care, including behavioral health and other non-CoC partners. Staff also suggested that the discussion include a board-guided prioritization of which systems of care to engage most directly, noting that board input on gaps could inform strategic priorities. Benjamin Jeffrey refined the request to focus on the board prioritizing which systems it wants to work with and why, in order to begin addressing those priorities during the remaining period of the current federal administration. Staff suggested tying the prioritization to the Board's work plan once developed, while offering to establish a baseline on current engagement with various systems of care in the interim.

6. Board Roundtable

Co-Chair Kelly asked if any members had items to share for the Board roundtable.

Benjamin Jeffrey expressed sincere gratitude to MAG staff and the Rank and Review Committee for the extraordinary volume and quality of work performed, noting these are not ordinary times. Amy Sullivan echoed that gratitude and announced the 20th HOPE (Homeless Outreach Provider Event), to be held on November 5, 2026, at Rio Vista Park, connecting unhoused individuals with housing, identification documents, services, food, haircuts, showers, and clothing; Board members were invited to participate or request more information.

Co-Chair Matthew Kelly reminded the Board of upcoming scheduled activities: an Appeals Committee meeting tentatively scheduled for 9:00 AM on Friday, September 25; a possible Board meeting that same afternoon pending confirmation; and a Board meeting on September 29 to approve the consolidated application and priority listing.

Adjournment

There being no further business, Co-Chair Matthew Kelly declared the meeting adjourned, thanking all participants for their time, attention, and conversation.

These meeting minutes were initially drafted using artificial intelligence (AI) and have been reviewed, edited, finalized, and verified for accuracy by MAG staff.

Agenda Item 4C

Maricopa Regional Continuum of Care

Board Meeting Minutes

September 25, 2026

This meeting was conducted in person and virtually.

MEMBERS	ATTENDANCE
Tamara Bridwell, Maricopa County	Not Present
Tim Burch, Co-Chair, City of Tempe	Present
Councilmember Wally Campbell, City of Goodyear	Not Present
David Crummey, PNC Bank	Present
Elizabeth da Costa, AHCCCS	Present
Jason Flam, City of Mesa	Present
Friend Kenny, Youth Action Board	Not Present
Emma Garcia, Valley of the Sun United Way	Not Present
Councilmember Doreen Garlid, City of Tempe	Not Present
Vice Mayor Kesha Hodge Washington, City of Phoenix	Not Present
Gabriel Jaramillo, Vitalyst Health Foundation	Present
Benjamin Jeffrey, MACV Foundation	Not Present
Matthew Kelly, Co-Chair, Mercy Care	Present
Tianna Matthews, Maricopa County Sheriff's Office	Not Present
Rachel Milne, City of Phoenix	Not Present
Gabe Priddy, Phoenix Rescue Mission	Not Present
Arianna "Nikki" Ramirez, Copa Health	Present
Amy Schwabenlender, Keys to Change	Present
Nathan Smith, CASS	Present
Amy Sullivan, City of Peoria	Present
Charles Sullivan, Arizona Behavioral Health Corporation	Present
Maria Wildey, Community Bridges, Inc.	Present

1. Call to Order

The meeting of the Maricopa Regional Continuum of Care (CoC) Board was called to order by Co-Chair Kelly at 1:33 pm. Roll call was taken to confirm a quorum of members was present.

2. Call to the Audience

Co-Chair Kelly asked MAG staff whether any public comments had been received. MAG staff confirmed that there were no public comments received and no one had offered public comments at that time.

3. Appeals Submitted for Local Applicants

On June 29, 2026, the Board approved the scorecards and priorities to support the Rank and Review Committee (RRC) to develop a recommended list of local applications for the 2026 HUD Notice of Funding Opportunity (NOFO). The local application process opened on July 1, 2026, and closed on July 24, 2026. The RRC initially met from August 5 to 7, 2026, to score applications, interview new applicants, and develop a priority listing. Rank and review was suspended when HUD suspended the 2026 NOFO on August 7, 2026. Upon re-release of the NOFO on September 18, 2026, the RRC reconvened on September 22, 2026, to prepare final recommendations, and the Board approved the priority listing that same day. On September 24, 2026, UMOM New Day Centers (UMOM) and Community Bridges, Inc. (CBI) each filed appeals of the priority listing. Per Board policy, the Board's Appeals Committee reviewed both appeals on the morning of September 25, 2026, and presented recommended changes for the Board's consideration and final approval.

Natalie Davenport, MAG Senior Planner, presented the Appeals Committee's findings and two proposed priority lists for Board consideration. The Appeals Committee was composed of three non-conflicted board members: Amy Sullivan (City of Peoria), Benjamin Jeffrey (MACV Foundation), and Elizabeth da Costa (AHCCCS). The re-released NOFO carried a submission due date of September 30, 2026, creating a compressed timeline for the Board's action.

Regarding the UMOM appeal, the Appeals Committee found merit in two scoring errors in sections B3 and B4 of the Permanent Housing Renewal Scorecard. MAG reviewed and corrected the methodology, applying score updates to all affected projects; six projects in total had scores impacted, with changes ranging from zero to six points. The corrected scores did not alter the overall ranking order previously approved by the Board. The Appeals Committee also found merit in UMOM's concern that the Board's stated priority to place one Family Permanent Housing project in Tier 1 may not have been fully addressed by the RRC, and brought that question to the full Board for determination rather than resolving it at the committee level.

Regarding the CBI appeal, the Appeals Committee unanimously denied it. CBI's CFH Transitional Housing Program's costs were found to be approximately four times the average of comparable projects at full budget, and approximately twice the average when Supportive Services were excluded, raising cost reasonableness concerns consistent with HUD's published standards. Accepting the CBI project would have displaced four other projects, and the RRC was found to have acted within its purview in applying cost reasonableness as a factor in project placement.

The Appeals Committee presented two options for Board consideration. Option 1 retained the original approved ranking order with only the corrected B3/B4 scores applied. Option 2 additionally moved the UMOM Next Step Housing 3 project to Tier 1 to more directly satisfy the Board's Family Permanent Housing priority, which would require moving the A New Leaf Domestic Violence Rapid Rehousing project to Tier 2. Natalie Davenport clarified that under Option 2, JUSTA Center, the only sober living project meeting HUD's definition, could still be funded, and the revised list represented a potential net gain of up to 70 beds compared to the original RRC list (a possible increase of 55 rapid rehousing units and 15 transitional housing units, contingent on applicant acceptance of proposed budget reductions).

Board discussion addressed several dimensions of the two options. Members asked whether there would be any net loss of funding between Tier 1 and Tier 2 under the revised list; Natalie Davenport explained that transition grants cannot modify original budgets, but new and renewal projects can accept budget reductions, and that the revised list allowed full use of Tier 1 with a comparable approach at the bottom of Tier 2 for Mercy House Living Centers. Co-Chair Kelly asked whether UMOM and Mercy House Living Centers had been consulted about proposed budget reductions; Natalie Davenport confirmed those would be proposed changes and that the applicants had not yet been asked. Members also asked for a practical assessment of how much of Tier 2 would be funded. Natalie Davenport presented a slide showing total CoC funding available for the competition at $4.4 billion and explained HUD's intended funding order: CoC planning grants, Tier 1 new and renewal projects, DV Bonus projects, permanent housing for families, and the transitional housing and supportive services-only set-aside — after which a deficit was anticipated, meaning Tier 2 projects beyond the set-aside were unlikely to receive funding. A Board member asked whether the sober living project's position had changed under the revised list; Natalie Davenport confirmed it had not, and that its placement in the consolidated application reflects the CoC's ranking rather than HUD's funding decision.

Discussion also addressed whether the Board's original priority to place one family permanent housing project in Tier 1 was satisfied by a domestic violence-specific family project or required a broader family permanent housing resource. Elizabeth da Costa argued that restricting the Tier 1 family resource to a domestic violence-only program would leave the Family Housing Hub waitlist without a general CoC referral resource for families not in a domestic violence situation, and that the current NOFO's DV Bonus project category already provides a separate pathway to build domestic violence capacity. Amy Sullivan noted that the corrected scores did not change the overall ranking order the Board had approved just days prior, and expressed concern that reordering the list created a risk of additional appeals and funding deficits in Tier 1 and Tier 2.

Prior to the vote, Co-Chair Kelly identified the following members as conflicted and asked them to refrain from voting: Nathan Smith, Amy Scwabenlender, Nikki Ramirez, Maria Wildey, and Charles Sullivan.

Elizabeth da Costa moved to approve priority list number 2, the Appeals Committee's recommended revised priority listing, adding the UMOM program to Tier 1 and adjusting the listing accordingly. Gabriel Jaramillo seconded the motion. The motion passed with the following members voting in favor: Co-Chair Tim Burch, David Crummey, Elizabeth da Costa, Jason Flam, Gabriel Jaramillo, Co-Chair Matthew Kelly, and Amy Sullivan. Nathan Smith, Amy Schwabenlender, Maria Wildey, Charles Sullivan, and Nikki Ramirez recused from the vote. No members voted against the motion.

The Board thereby approved the revised priority listing to be submitted with the region's consolidated application to HUD under the 2026 NOFO. Budget reductions for the added rapid rehousing project and for Mercy House Living Centers are to be proposed to those applicants as part of the consolidated application process. A Board vote on the consolidated application was anticipated on September 29, 2026, with a target submission to HUD that same afternoon.

Adjournment

Co-Chair Kelly confirmed that no other agenda items remained. Co-Chair Kelly acknowledged the Appeals Committee's approximately 3.5-hour meeting earlier that day and thanked Board members, the Appeals Committee, and MAG staff for their work under the compressed timeline of an emergency Friday board meeting. The meeting was adjourned at 2:13 pm.

These meeting minutes were initially drafted using artificial intelligence (AI) and have been reviewed, edited, finalized, and verified for accuracy by MAG staff.

Agenda Item 4D

Maricopa Regional Continuum of Care

Board Meeting Minutes

September 29, 2026

This meeting was conducted in person and virtually.

MEMBERS	ATTENDANCE
Tamara Bridwell, Maricopa County	Virtual
Tim Burch, Co-Chair, City of Tempe	Not Present
Councilmember Wally Campbell, City of Goodyear	Not Present
David Crummey, PNC Bank	In-Person
Elizabeth da Costa, AHCCCS	Virtual
Jason Flam, City of Mesa	Not Present
Friend Kenny, Youth Action Board	Not Present
Emma Garcia, Valley of the Sun United Way	Virtual
Councilmember Doreen Garlid, City of Tempe	Virtual
Vice Mayor Kesha Hodge Washington, City of Phoenix	In-Person
Gabriel Jaramillo, Vitalyst Health Foundation	Virtual
Benjamin Jeffrey, MACV Foundation	In-Person
Matthew Kelly, Co-Chair, Mercy Care	In-Person
Tianna Matthews, Maricopa County Sheriff's Office	Not Present
Rachel Milne, City of Phoenix	Virtual
Gabe Priddy, Phoenix Rescue Mission	Virtual
Arianna "Nikki" Ramirez, Copa Health	Virtual
Amy Schwabenlender, Keys to Change	Virtual
Nathan Smith, CASS	Virtual
Amy Sullivan, City of Peoria	Virtual
Charles Sullivan, Arizona Behavioral Health Corporation	Virtual
Maria Wildey, Community Bridges, Inc.	Not Present

1. Call to Order

The meeting of the Maricopa Regional Continuum of Care (CoC) Board was called to order by Co-Chair Kelly at 10:05 am. Roll call was taken to confirm a quorum of members was present.

2. Call to the Audience

Co-Chair Kelly asked MAG staff whether any public comments had been received. MAG staff confirmed that there were no public comments received and no one had offered public comments at that time.

3. Informational Items

Co-Chair Kelly noted that items 3A through 3F, the Monthly Homelessness Data Report, the Eviction Diversion Update from UMOM, the Violence Against Women Act Emergency Transfer Plan Update, the Maricopa Regional CoC Designated Staffing Entities Request for Proposal, the Statewide HMIS Collaborative Nominations, and the Open Path HMIS Transition Status Update, were on the agenda for information only and asked if any members had any questions or would like to request a presentation on the item. None were noted.

4. Approval of Consent Agenda

Co-Chair Kelly stated that Items 4A through 4D were on the Consent Agenda. Co-Chair Kelly asked if any board member had questions, comments, or wished to request a presentation on the item.

Benjamin Jeffrey asked for clarification on Item 4C, noting it appeared similar to a matter previously discussed and asking whether it was an extension of a prior data request. Staff confirmed that Item 4C is an extension of a previously approved VA data-sharing request: the prior approval covered FY2026, and this request covers FY2027, running from October 1, 2026 through September 30, 2027. Jeffrey asked a follow-up question to confirm the nature of the extension, and staff clarified that this is a new annual request for FY2027 rather than a continuation pending a prior response. No public comment was received on the consent agenda.

Co-Chair Kelly requested a motion to approve the Consent Agenda items. Vice Mayor Kesha Hodge Washington moved to approve consent items 4A through 4D. Emma Garcia seconded the motion. The motion passed unanimously with the following members voting in favor: Tamara Bridwell, David Crummey, Elizabeth da Costa, Emma Garcia, Councilmember Doreen Garlid, Vice Mayor Kesha Hodge Washington, Gabriel Jaramillo, Benjamin Jeffrey, Co-Chair Matthew Kelly, Rachel Milne, Gabe Priddy, Nikki Ramirez, Amy Schwabenlender, Nathan Smith, Amy Sullivan, and Charles Sullivan.

4A. Approval of July 27, 2026, Meeting Minutes

The Board approved by consent the meeting minutes.

4B. Approval of August 24, 2026, Meeting Minutes

The Board approved by consent the meeting minutes.

4C. FY2027 Veterans Affairs Data Request Extension

The Board approved by consent the data request extension.

4A. Recommended Updates to HMIS Policies

The Board approved by consent the updates to HMIS Policies.

5. FY2026 CoC Notice of Funding Opportunity Consolidated Application

Senior Planner Natalie Davenport presented the FY2026 CoC Notice of Funding Opportunity (NOFO) Consolidated Application for Board approval. Senior Planner Davenport explained that the NOFO is the primary U.S. Department of Housing and Urban Development (HUD) funding mechanism for the region, covering housing projects, services, HMIS, coordinated entry, and regional planning. Following HUD's re-release of the NOFO on September 18, 2026, the region operated on an expedited twelve-day timeline to meet a December 1 award deadline. Key milestones included the Rank and Review Committee finalizing project rankings on September 22, the Board approving a preliminary priority list on September 22, the Appeals Committee meeting on September 25, and the Board reviewing and integrating appeals recommendations into a final priority listing on September 25, 2026.

The application package consists of three components: the project priority listing, the Consolidated Application (comprising 84 questions covering narrative, data, and yes/no responses uploaded to HUD's e-snaps portal), and the planning grant. The project priority listing totals approximately $54.9 million in ranked proposals, with approximately $29.1 million in Tier 1 and approximately $25.8 million in Tier 2, which includes eight transition grants and fifteen new project applications, yielding approximately 2,546 units. The planning grant of $1.5 million covers staffing for governance, monitoring, technical assistance, point-in-time counts, lived-experience compensation, a Learning Management System, consultants, and research and

reporting. Senior Planner Davenport noted that the 84-question consolidated application represented a significant overhaul from prior years, requiring largely new narrative content.

Senior Planner Davenport described the application as complete with a minor qualification: two additional letters of support — one from an aging-services provider and one from a behavioral health provider — arrived the morning of the meeting after Board materials had been posted. Staff requested Board authorization to add those letters and make one to two targeted sentence edits pending final confirmation of partnerships. Benjamin Jeffrey asked about the two letters, and Senior Planner Davenport explained that the aging-services letter would strengthen the narrative on that population and the behavioral health letter would add standing in the community behavioral health and mental health provider space. Vice Mayor Hodge Washington commended all involved, noting the expedited and significantly different process was handled well. Amy Sullivan echoed those thanks, recognizing the personal sacrifices made by MAG staff and the nimbleness of the board, applicants, and community partners. The submission target was end of day September 29, 2026, ahead of the HUD deadline of September 30, 2026 at 5:00 PM.

Amy Sullivan moved to approve the FY2026 Consolidated Application, including the anticipated updates to content. Vice Mayor Kesha Hodge Washington seconded the motion. The motion passed unanimously with the following members voting in favor: Tamara Bridwell, David Crummey, Elizabeth da Costa, Emma Garcia, Councilmember Doreen Garlid, Vice Mayor Kesha Hodge Washington, Gabriel Jaramillo, Benjamin Jeffrey, Co-Chair Matthew Kelly, Rachel Milne, Gabe Priddy, Nikki Ramirez, Amy Schwabenlender, Nathan Smith, Amy Sullivan, and Charles Sullivan.

Staff were authorized to add the two letters of support, complete a final proofreading sweep, and submit the application to HUD via e-snaps. Post-submission next steps include scheduling applicant debriefs and conducting a post-competition analysis to be reported to the board or executive committee.

6. Call for Expressions of Interest Membership Recommendations

David Bridge, Community Initiatives Program Director, and David Crummey, a Board member who served on the Selection Workgroup, presented the updated recommended 2026 Call for Expressions of Interest (CEI) slate for Board approval. David Bridge provided background: the CEI process was established in the CoC Board

Charter as the mechanism for filling Board vacancies and standing committee seats. The process was approved by the Board in February 2026, the application was issued in April 2026, and applications were received by May 2026. Initial recommendations were brought to the board in June 2026 but were tabled due to concerns. At the August 2026 meeting, the Board provided additional guidance to the Selection Workgroup, including that co-chairs of the Coordinated Entry and HMIS and Data Systems Coordination Committees would participate in the review, that three clarifying criteria would be applied (experience and expertise alignment, verification of seat-type qualifications, and demonstrated CoC engagement), and that not all vacancies needed to be filled if no sufficiently qualified candidates were available. The workgroup reconvened, re-reviewed all seats and candidates, and are presenting updated recommendations on September 29, 2026.

Megan Sebok, MAG Planner, shared an overview of applications received and open seats. A total of 41 applicants were received: four sought board seats only, sixteen sought committee seats only, and twenty-one indicated willingness for either. For the HMIS and Data Systems Coordination Committee, which has a range of nine to fifteen seats with twelve current members, twenty applications were received and two candidates were recommended, bringing total membership to fourteen, with two remaining open seats designated as ex officio only. For the Coordinated Entry Committee, nine to fifteen seats with nine currently filled, twenty-three applications were received and five candidates were recommended, bringing total membership to fourteen, with one required ex officio seat remaining open. For the Compliance and Performance Monitoring Committee, nine to fifteen seats with four current members, twenty-two applications were received and eight candidates were recommended, bringing total membership to twelve, with three seats remaining open including one optional service provider seat. For the Funders Committee, eleven to fifteen seats with five designated as ex officio, only two applications qualified as being from a funder; both were recommended, leaving thirteen seats remaining open and necessitating a new solicitation to fully seat the committee.

The Board engaged in extended discussion. A Board member raised a concern that the Charter specifies parameters for ex officio seats on the HMIS and Data Systems Coordination Committee — requiring representatives of specific data integration organizations — and that ex officio seats on the Compliance and Coordinated Entry committees are to be appointed by the Funders Committee rather than through the CEI process. It was noted that the Funders Committee had not yet been established and

that outreach to organizations listed in the Charter for ex officio Funders Committee seats had not yet begun. Concerns were also raised that filling certain service provider seats through the CEI process could prevent ex officio seats from being filled if committee maximums were reached before all seat categories were addressed. A Board member further raised concern that the CEI governing document directs the list of unselected applicants to the Board to be shared with the CoC's General Membership for at-large Board seat nominations, arguing this conflates two separate processes and raises applicant privacy considerations. MAG staff clarified that this approach was discussed extensively during the Charter update implementation process, decided upon, and approved in Board policy, and offered to bring the matter back as a separate agenda item if the Board wished to re-examine it. David Crummey noted that the Board's choice was effectively to restart the entire process or to accept an imperfect result and improve it for the next cycle, and that non-selected applicants were not deemed unqualified but were not chosen given limited available seats.

Vice Mayor Kesha Hodge Washington moved to approve the current slate of candidates recommended by the CEI Selection Workgroup and to move forward with updating the CEI process incorporating feedback going forward. Emma Garcia seconded the motion. The motion passed with the following members voting in favor: Tamara Bridwell, David Crummey, Emma Garcia, Vice Mayor Kesha Hodge Washington, Rachel Milne, Gabe Priddy, Amy Schwabenlender, and Amy Sullivan. The following members voted against: Nathan Smith, Nikki Ramirez, Elizabeth da Costa, Gabriel Jaramillo, Charles Sullivan, Benjamin Jeffrey, and Co-Chair Matthew Kelly.

Following the vote, Co-Chair Kelly proposed a friendly amendment to remove two individuals from the approved slate — one from the HMIS and Data Systems Coordination Committee on the basis of potential provider duplication, and one from the Coordinated Entry Committee on the basis that the individual could be seated through the Funders Committee as an ex officio representative. A Board member raised a point of order questioning whether a friendly amendment could be made after a vote had already been taken, and Vice Mayor Hodge Washington noted that a motion for reconsideration would require a two-thirds vote. Amy Schwabenlender suggested allowing the passed motion to stand and directing MAG staff to work with the committees to identify any overlap or duplication and report back. Co-Chair Kelly rescinded the friendly amendment proposal and acknowledged the motion as passed.

Co-Chair Kelly indicated that CEI process improvements would be referred to the Executive Committee for further discussion, with community input and CEI Selection Workgroup feedback to be incorporated into any future changes. A Board member recommended that a dedicated committee be formed to review the policy, procedure, and Charter alignment and recommend end-to-end improvements to the CEI process. Another Board member recommended that MAG staff review the CEI instructions to confirm applicants were properly informed of how the process works. The Funders Committee will require a new solicitation for applications to fill the remaining thirteen seats. The General Membership will vote on two at-large Board seats from the remaining applicant pool at a meeting currently scheduled for January.

7. Request for Future Agenda Items

Co-Chair Kelly asked if any members had requests for future agenda items.

Nikki Ramirez requested a future agenda item to revisit the CEI process in its entirety, including all related documents and workgroup instructions pertaining to General Membership.

Tamara Bridwell requested a future update on youth grants, specifically the Youth Homelessness Demonstration Program (YHDP) and Youth Homelessness System Improvement (YHSI) grants, noting the Board had not received an update in some time. David Bridge provided a brief status: the YHDP joint application with the balance of state CoC had been submitted, with a HUD announcement expected but not yet received; the YHSI grant is good through March, with work ongoing in coordination with technical assistance providers, HUD, and two other Continuums of Care.

Elizabeth da Costa requested a future agenda item on strategic planning sessions. David Crummey recommended that the CEI process review be handled by a dedicated committee rather than the full Board, to review policy, procedure, and Charter alignment and recommend improvements end-to-end. Elizabeth da Costa asked whether Collaborative Applicant staff will begin recruitment of open ex officio seats on committees after today, and staff confirmed.

8. Board Roundtable

Co-Chair Kelly asked if any members had items to share for the Board roundtable. None were noted.

Adjournment

The presiding officer announced that the next meeting of the Maricopa Regional Continuum of Care Board will take place on October 26, 2026. There being no further business, the meeting adjourned.

These meeting minutes were initially drafted using artificial intelligence (AI) and have been reviewed, edited, finalized, and verified for accuracy by MAG staff.

Official Memorandum

To: Maricopa Regional Continuum of Care Board Members
From: Natalie Davenport, Community Initiatives
Date: October 19, 2026
Subject: 4E. Maricopa DWEL Membership Nominations

This memo provides an update on the membership recommendations for Maricopa's representatives to the Data Warehouse Enterprise for Linkage (DWEL) Collaborative.

Board and Committee Actions

Date	Action	Body
April 28, 2025	Approved the DWEL Collaborative membership policy.	Board
July 14, 2025	Selected the three Maricopa CoC representatives to the DWEL Collaborative.	Data Collaborative
September 22, 2025	Received the DWEL Membership Update identifying the three Maricopa CoC representatives.	Board
September 25, 2026	Recommended approval of a Maricopa CoC representative.	HMIS & Data Systems Coordinating Committee

Summary

DWEL-AZ is a statewide data and administrative infrastructure project that supports cross-system understanding of homelessness in Arizona. The program aims to enable data

integration and analysis, establish targeted care coordination initiatives, and provide a foundation for coordinated statewide reporting.

The Maricopa DWEL Membership Policy – approved by the Maricopa Regional Continuum of Care (CoC) Board on April 28, 2025 – establishes the process for selecting representatives for the three seats allocated to the Maricopa Regional CoC.

Following the resignation of a representative, the Homeless Management Information System (HMIS) and Data Systems Coordinating Committee (HDSCC) solicited applications and held an ad hoc review group comprised of non-conflicted HDSCC and Board members. The HDSCC recommends the following individual to fill the open seat:

- Andrew Maust, A New Leaf

Recommendation

The HDSCC recommends Board approval of Andrew Maust as one of the Maricopa Regional CoC's DWEL representatives.

For questions or additional information, contact Natalie Davenport at ndavenport@azmag.gov.

Official Memorandum

To: Maricopa Regional Continuum of Care Board Members
From: Megan Sebok, Community Initiatives
Date: October 19, 2026
Subject: 4F: General Membership December Agenda

This memo provides a summary of the December General Membership Agenda being proposed for Board approval.

Summary

The CoC currently has two vacant at-large Board seats, which must be elected by the General Membership as outlined in the Governance Charter. Please see Item 3A for more information on General Membership and the process for selecting at-large seats. As of October 16, a total of 168 individuals have enrolled as General Members, and the first meeting of the General Membership was held on August 11. The Charter requires that General Membership meetings occur at least twice per year.

The Charter also states that General Membership meeting agendas must be approved by the Board and distributed to all General Members at least 30 days before the meeting. In alignment with this requirement, the proposed agenda for the upcoming General Membership meeting is included in the Consent Agenda for Board approval.

Following the CEI process, 21 community applicants who were not selected for Board seats have been contacted to confirm interest in being considered for the at-large seats. Those who provide consent will be included in the candidate summaries presented to the General Membership for voting. The Executive Committee discussed this process at its October meeting and recommended moving the next General Membership meeting from January to December 8, allowing the at-large elections to occur in a timely manner.

The December 8 meeting is planned for two hours. Approximately half of the meeting will consist of presentations from staff and Board Co-Chairs, along with the at-large seat election. The remaining time will be used as an open forum discussion with General Members to gather feedback, answer questions, and strengthen engagement.

An agenda reflecting these items is attached for the Board's approval.

Agenda Item 4F

Next Steps

Following approval of the General Membership agenda, notice of the meeting and the agenda will be sent out to general members. At least 14 days before the meeting, Collaborative Applicant staff will distribute the collected candidate summaries to general members for consideration.

For questions or additional information, contact Megan Sebok at msebok@azmag.gov.

Maricopa Regional Continuum of Care

Maricopa Regional Continuum of Care

CoC General Membership

MEETING AGENDA

Tuesday, December 8, 2026 | 1:00 – 3:00 PM
Via Zoom

MEETING AGENDA

Item	Topic	Speaker
1	Welcome & Meeting Overview	Board Co-Chairs or Collaborative Applicant staff
2	Updates from Collaborative Applicant • Results of the 2026 CoC Notice of Funding Opportunity (NOFO) • Preparing for the 2027 Point in Time (PIT) Count • Current ways to get involved	Collaborative Applicant
3	Report from Board Co-Chairs • Update on Staffing Entities Request for Proposals (RFP)	Board Co-Chairs
4	Committee reports from Co-Chairs	Committee Co-Chairs
5	At-Large Seat Election • Overview of Board at-large seat role and purpose • Vote on at-large candidates	Board Co-Chairs or Collaborative Applicant staff
6	Homelessness Data Presentation • Presentation on homelessness trends, reports, and system performance measures	Collaborative Applicant staff
7	Open Feedback Discussion • What can the CoC be doing better to engage the community? • What challenges are you currently seeing in the homelessness system? What should the CoC be	General Members

	prioritizing? • What topics would you like to hear about in General Membership meetings?	
8	Agency Updates • Share about current work happening in your agency	General Members
9	Closing & Next Steps	Board Co-Chairs